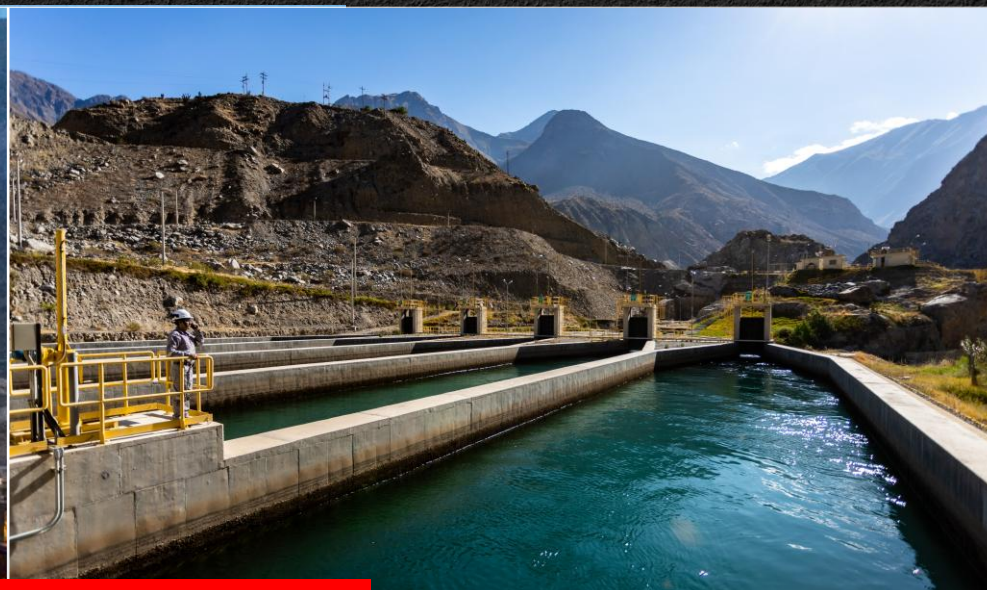




GRUPO UNACEM

**BBVA
Investor Conference**

New York, May 4th, 2026





**MORE THAN 100 YEARS OF COMMITMENT
AND INNOVATION IN
IN BUILDING MATERIALS
AND POWER GENERATION**

PERÚ, 1916

An aerial photograph of a large industrial complex, likely a refinery or chemical plant, situated in a valley. The facility features several tall distillation columns, storage tanks, and various processing units. In the background, a range of mountains is visible under a blue sky with scattered white clouds. The foreground shows some greenery and a road.

**WITH THE GOAL TO DEVELOP THE
INFRASTRUCTURE AND HOUSING
BEYOND OUR BORDERS**

ECUADOR

A composite image of Earth from space. The top half shows the Americas at night, with city lights glowing against the dark landmasses. The bottom half shows the same region during the day, with green land and blue oceans. The text "GROWING TOGETHER TO BUILD A SUSTAINABLE WORLD" is centered over the image. The words "GROWING TOGETHER TO BUILD A" are in white, and "SUSTAINABLE WORLD" is in white on a red rectangular background.

**GROWING TOGETHER TO BUILD A
SUSTAINABLE WORLD**



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GRUPO UNACEM OVERVIEW

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Core Business Units



GRUPO UNACEM TODAY

1. PERU



8.3 M mt
66 %



3.4 M m³
65 %



6.5 M mt
65 %



271 MW
40 %



365 MW
57 %

2. U.S.



1.9 M mt
15 %



0.8 M m³
15 %



3.2 M mt
35 %

4. CHILE



0.6 M mt
5 %



1.2 M m³
16 %

3. ECUADOR



1.7 M mt
14 %



0.2 M m³
4 %



24 MW
3 %

Total Group capacity



12.5 M mt



271 MW



5.5 M m³



389 MW



9.7 M mt

WITH OUTSTANDING ESG STANDARDS... Environmental

With clear roadmap to achieve
carbon neutrality by 2050

2025

607

Kg CO₂ / ton



2030

500

Kg CO₂ / ton

Social



Diversity & Inclusion
Program



Talent
Development
Program



"Vida Primero"
Health and Safety
Program

Governance

Transparent corporate
governance

10 directors (3 independent)

5 committees

Pursuant to the FCPA (Foreign
Corrupt Practices Act)



GRUPO UNACEM'S CORPORATE STRUCTURE

2025

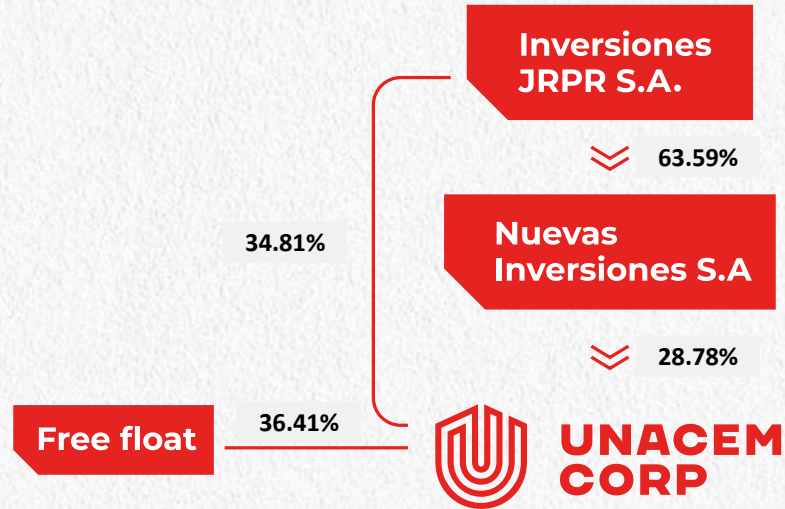


Revenues:

USD 1.98 BN

EBITDA:

USD 453 MM



As of March 2026



CEMENT



READY MIX



AGGREGATES



POWER GENERATION

+ OTHERS



FX Rate PEN/USD: 2025: 3.550

SUSTAINABLE OPERATIONS:

capitalizing on the knowledge gathered over more than 100 years

1

Foundation of the Group...

1916

Constitution of
Compañía Peruana de
Cemento Portland

1956

**Construction of
Condorcocha plant**
(Cemento Andino) begins

1967

Cementos Lima S.A.
(predecessor of
UNACEM) is **founded**

2

...that went through hard times...

1994

**Privatization for a second
time of Cementos Lima,**
allowing the Rizo-Patrón group to
gain control of the company

1974

**Confiscation of Cemento
Andino and Cementos Lima**
by the military government

3

... and after consolidating in Perú...

1996

UNICON creation

1999

**Tripling of the cement
production capacity**
of Cementos Lima
(from 1.5 to 4.5 million MT)

2007

**Privatization for a second
time of Cemento Andino,** the
Rizo-Patrón group recovers
control of the company

SUSTAINABLE OPERATIONS:

capitalizing on the knowledge gathered over more than 100 years

4

...is achieving a successful expansion with a diversified portfolio



2010

El Platanal hydro power plant starts operations



2012

Foundation of **UNACEM** as a result of the merger of **Cementos Lima** and **Cemento Andino**



2017

UNICON acquired Hormigonera Quito



2021

UNACEM acquired La Unión in Chile and Bio Bio



2023

UNACEM acquired



1,982

579

756

1,014

1,071

1,091

1,150

1,040

1,086

1,186

1,229

1,023

1,322

1,559

1,703

1,826

2010

2011

2012

2013

2014

2015

2016

2017

2018

2019

2020

2021

2022

2023

2024

2025

Revenues
in MM USD



2011
DRAKE

begins operations in the US
UNICON acquires Firth today: **CONCREMAX**



2014

UNACEM acquires Lafarge in Ecuador



2019

UNICON acquired Hormigones Independencia



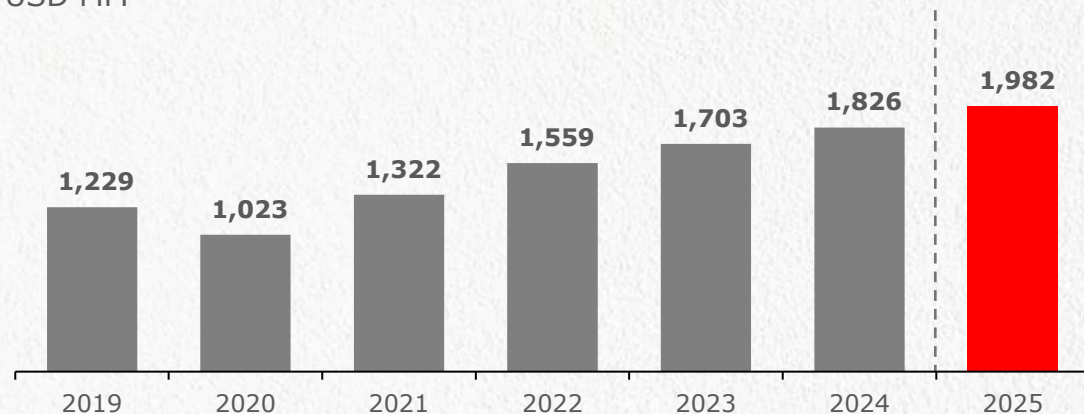
2022

UNACEM changed its legal name to **UNACEM CORP**, becoming a pure holding company

CONSOLIDATED RESULTS

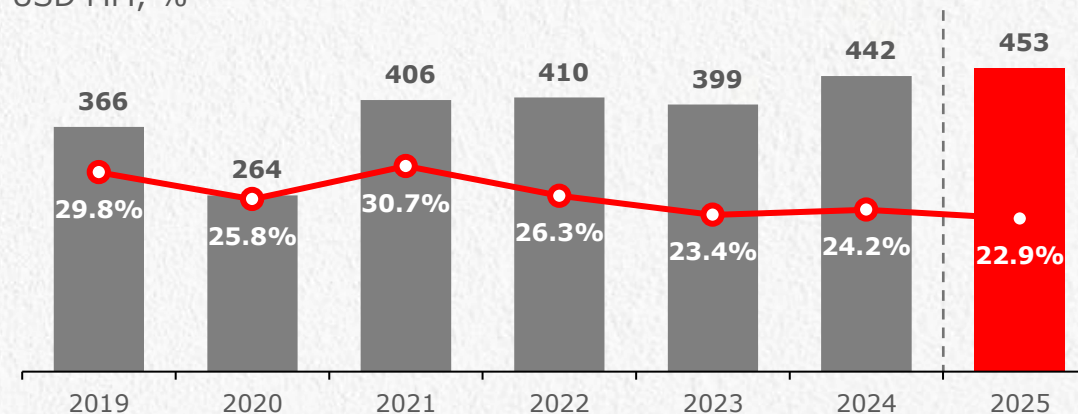
Consolidated Revenues

USD MM



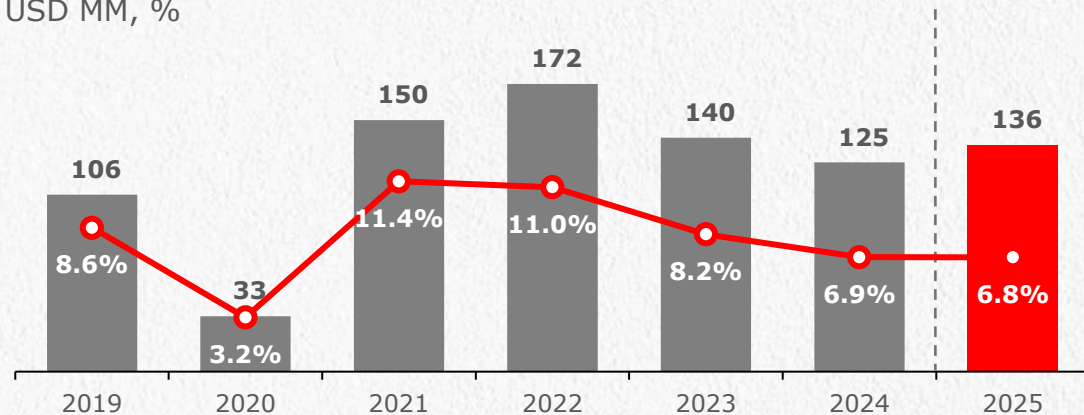
EBITDA and EBITDA margin

USD MM, %



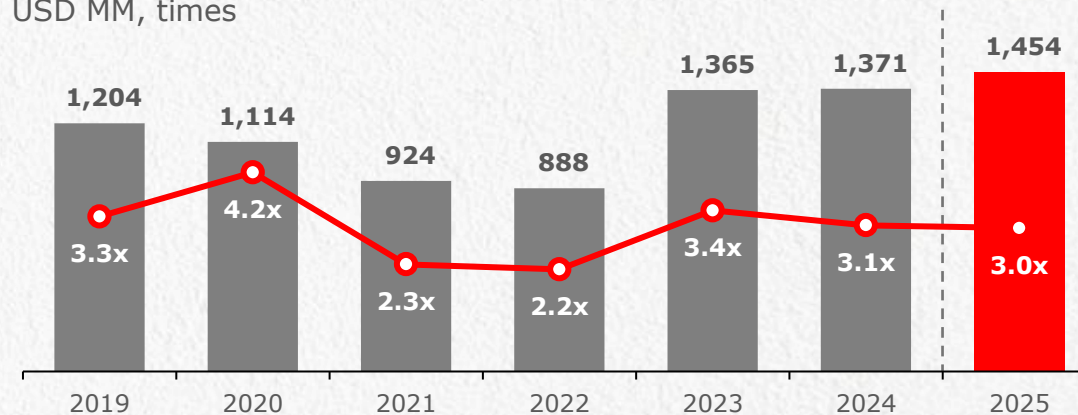
Net income and net margin

USD MM, %



Net Debt and Leverage Ratio

USD MM, times





2

ESG AT OUR CORE

Amancay Sanctuary

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OUR PURPOSE “GROWING TOGETHER TO BUILD A SUSTAINABLE WORLD” TRANSLATES INTO OUR GOAL OF CREATING LONG-TERM VALUE FOR ALL OUR STAKEHOLDERS

STATEMENT

1

Improve people's live



2

Better conditions for living



3

Efficient & sustainable process

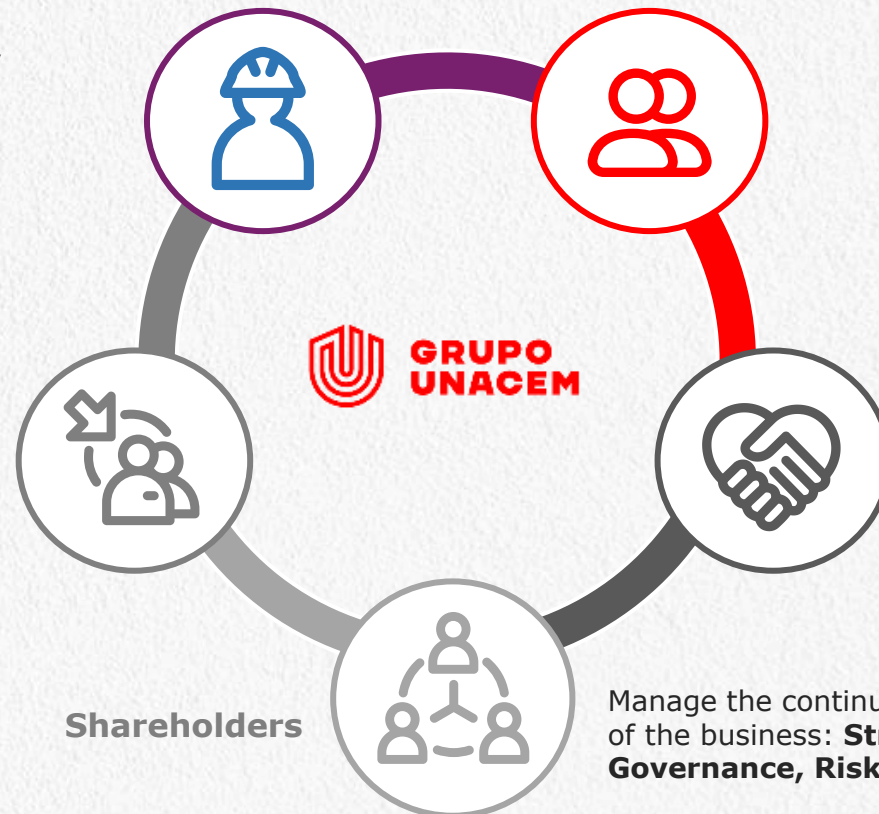


Workers

Ensure a safe and healthy work environment that promotes inspiring and challenging leadership

Clients

Provide a superior and innovative value proposition, by ensuring our clients' development



Suppliers

Promote free competition and development of our suppliers with transparency

Society

Through our social investment strategy, lead local development and reduce our environmental impacts

Shareholders

Manage the continuity and profitability of the business: **Strategy, Governance, Risk Management**





**WITH AMBITIOUS LONG-TERM
ASPIRATIONS WITH THE ENVIRONMENT**

**A COMMITMENT
TO THE FUTURE:
CARBON NEUTRAL
BY 2050**

Our sustainability Goal by 2030 is to achieve 500 kg CO₂ eq/t of cementitious material

**Backed by actions
defined by**

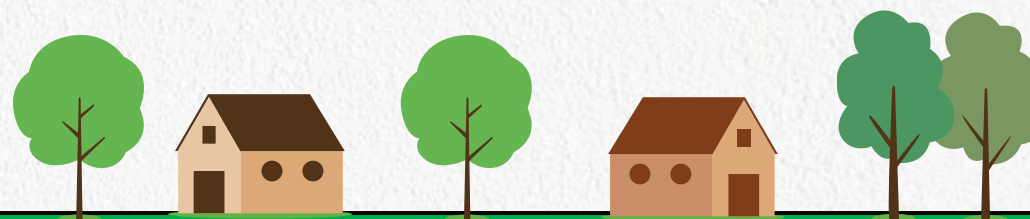


**... and guidelines
from regional and
local organizations**



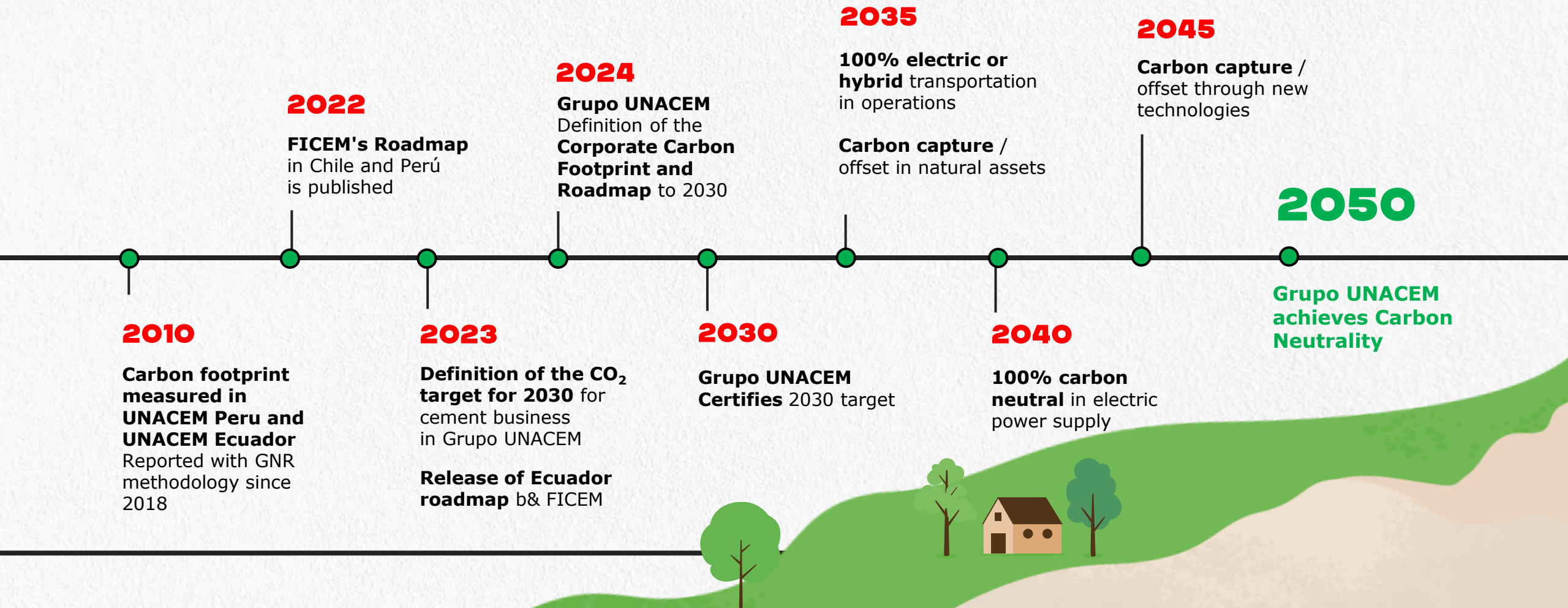
... ALIGNED WITH THE INDUSTRY ROADMAP AND THE REGIONAL AND LOCAL EFFORTS TOWARDS ACHIEVING THIS AMBITION

Actions to accomplish this target

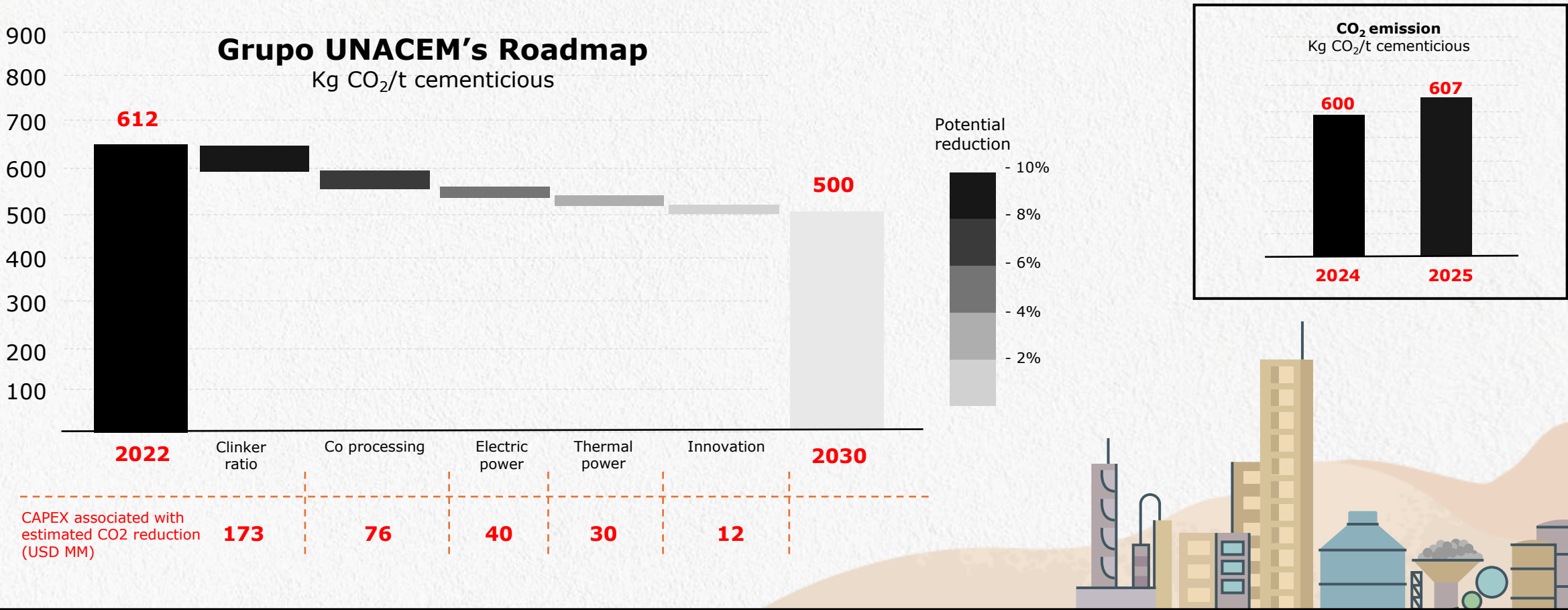


- Reduce clinker content per ton of cement, including the addition of other cementitious materials
- Reduction of fossil fuel usage and substitution with biomass, fuels derived from waste, or other alternatives with lower emission factors
- Increase in thermal and electrical efficiency in the production process and the expansion of renewable electricity sources
- Capture of CO₂eq through technology and/or nature-based solutions
- Research and development of new technologies, actions, or processes aimed at reducing CO₂eq emissions in cement manufacturing

IN ORDER TO ACHIEVE CARBON NEUTRALITY BY 2050, GRUPO UNACEM HAS ESTABLISHED A CLEAR ROADMAP



THE FIRST MILESTONE IS TO REDUCE OUR CO₂ EMISSION TARGET BY 2030 FOR THE CEMENT BUSINESS IN 18%



ON THE SOCIAL FRONT, WE ARE IMPLEMENTING THREE CORPORATE PROGRAMS THAT SEEK TO DEVELOP THE BEST TALENT AND PRACTICES



"Vida Primero" safety program

"**Vida Primero**" is a corporate program that will allow us to deploy a new Safety Culture based on a wide vision and the leadership of all the people that are part of Grupo UNACEM

Main goals **100%**
Interdependent stage by 2030

-25%
Significant reduction of employee injury frequency rate

35,983
Safety observations

105,239
Man-hours of safety training



Talent Development Program

To provide Grupo UNACEM with professionals and strategic skills, in order to have the best talent in the industry based on a high performance culture

2025 Milestones

57
Average annual training hours per employee

21.5%
New positions covered by internal candidates

14.5%
Total turnover rate

6,818
Total workers



Diversity & Inclusion Program

To build a culture of diversity and inclusion through the development of actions that promote tolerance, inclusion of minorities and respect for differences

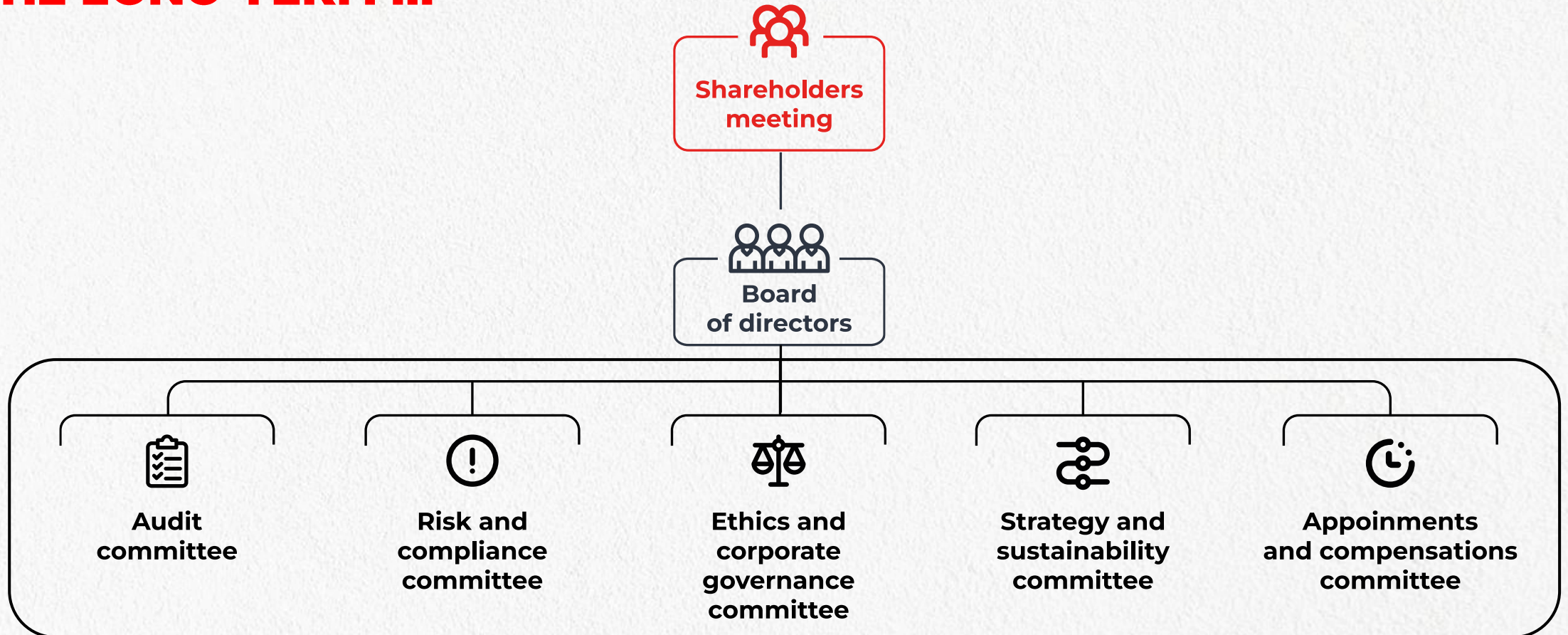
Our general result in the Ranking Par was

65%

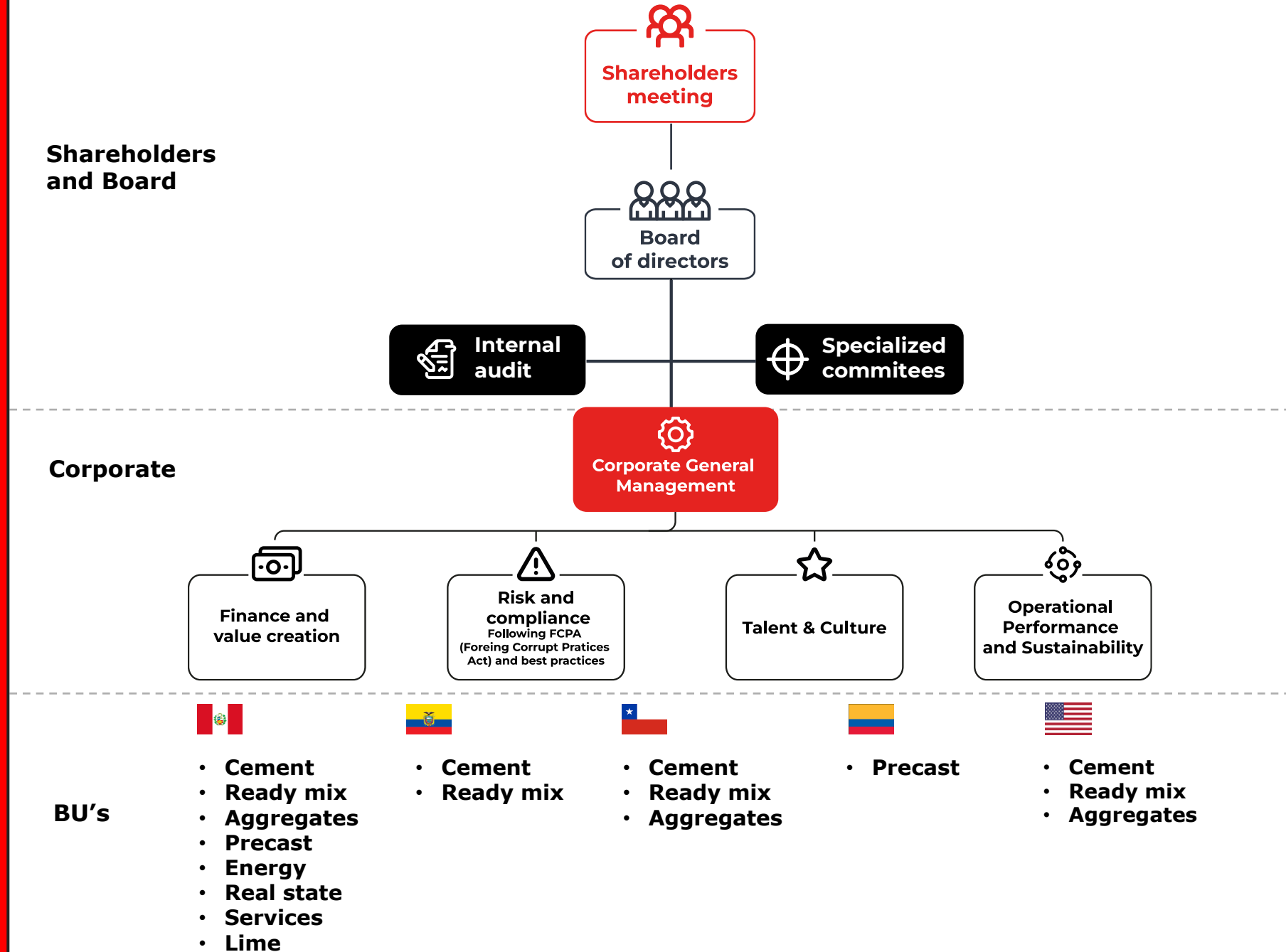
20.0%
Women in top management positions



WITH A TRANSPARENT CORPORATE GOVERNANCE STRUCTURE THAT GENERATES CONFIDENCE TOWARDS MAKING BUSINESS FOR THE LONG TERM ...



OUR CORPORATE GOVERNANCE STRUCTURE GENERATES CONFIDENCE TOWARDS A SUSTAINABLE BUSINESS



WITH AN EXPERIENCED BOARD OF DIRECTORS ...



**Ricardo Rizo
Patrón de la
Piedra**
Chairman

**Alfredo
Gastañeta**
Vice Chairman



Marcelo Rizo Patrón
*Ms in Mechanical
Engineering*



M. Elena Rizo Patrón
Bs in Business Adm



Carlos Ugas
*Bs in Electromechanical
Engineering*



Jaime Sotomayor
Master in Science and MBA



Marcelo Ramos
Ms Business Adm



Alex Alvarado
*Bs Industrial Engineering
and MBA*



Giovanna Cortez (i)
Ms Business Adm



Elmer Cuba (i)
Ms in Economics

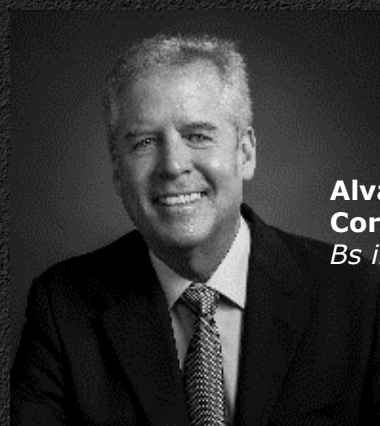
**IN DEPTH
KNOWLEDGE OF
THE BUSINESS
AND WELL
BALANCED
WITH
EXPERIENCED
INDEPENDENT
BOARD
MEMBERS**

**Grupo
UNACEM's Board
of Directors** has
10 members, 3
of whom are
independent
directors



OUR CORPORATE EXECUTIVE TEAM IS RESPONSIBLE FOR THE GROWTH AND DEVELOPMENT OF OUR BUSINESS UNITS ...

Pedro Lerner
Corporate CEO
Bs in Mechanical Engineering and Ms in Technology and Policy and Ms in Electrical Engineering and Computer Science



Alvaro Morales
Corporate CFO
Bs in Business Adm



Marlene Negreiros
Corporate VP of Talent and Culture
Master in Social and Corporate Responsibility



Eduardo Sanchez
Corporate VP of Industrial Ops.
Bs in Chemical Engineering



Fernando Dyer
Chief Risk and Compliance Officer
Bs in Accounting and MBA

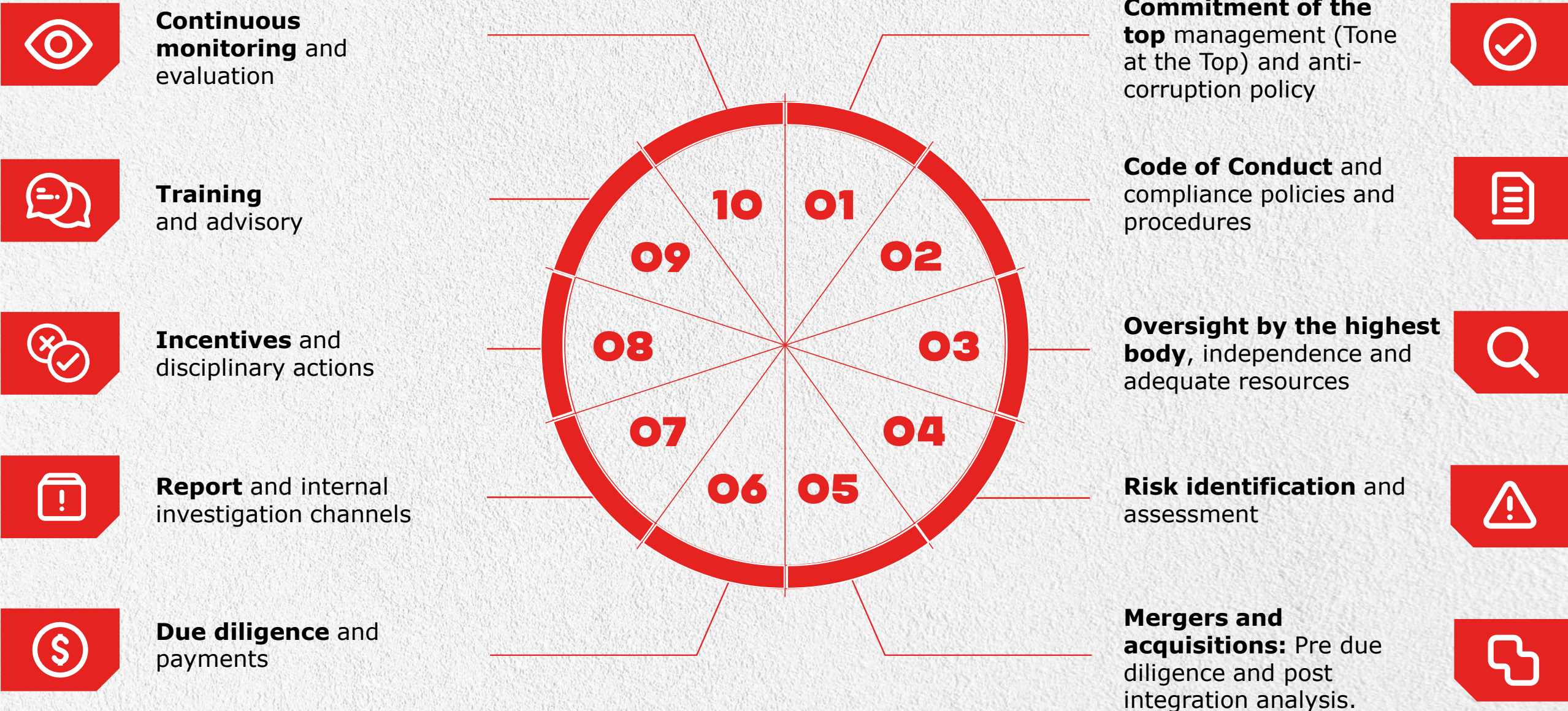


Julia Sobrevilla
Director of Corporate Affairs and Sustainability
Ma in Communication



Alfredo Len
Corporate Director - Energy Strategy
Bs in Mechanical Engineering

THE GROUP HAVE AN INTEGRATED COMPLIANCE SYSTEM BASED ON 10 PILLARS



Pursuant to the **FCPA** (Foreign Corrupt Practices Act) and best practices



3

GRUPO UNACEM STRATEGIC PLAN

Tehachapi

1

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OUR STRATEGIC PLAN ENCOMPASSES TWO STAGES: UNLOCKING VALUE AND UNLEASHING GROWTH



From... Unlocking value



2022 - 2026



Unlock the value of current businesses, taking them to their full potential and strengthening the foundations of the group for the next engine of growth



To... Unleashing growth



2027 - 2030

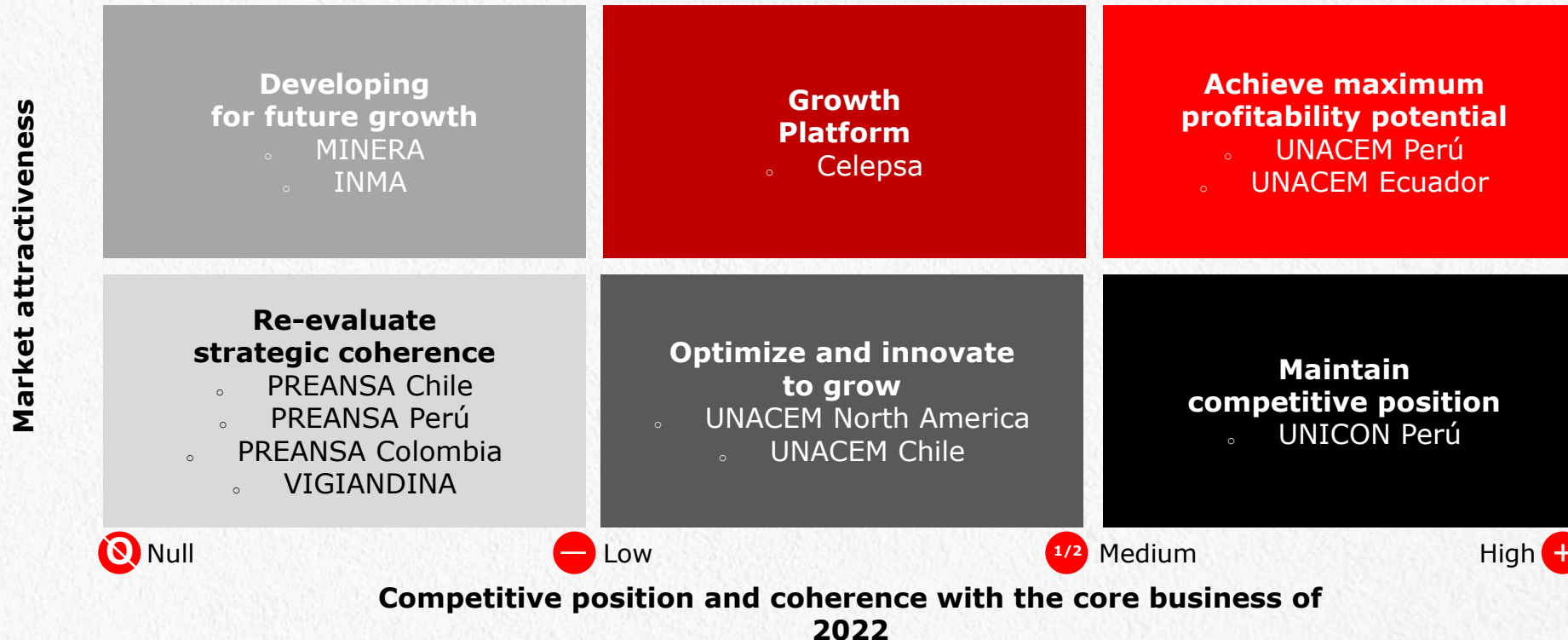


Reallocate efforts to accelerate the trajectory of expansion and profitable growth



EACH BUSINESS UNIT HAS A ROLE IN CREATING VALUE WITHIN THE PORTFOLIO

Portfolio matrix



Atocongo Plant

4

CORE BUSINESS UNITS

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ESG at our core

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Core Business Units



UNACEM PERU

UNACEM PERU
UNACEM PERU
UNACEM PERU



THE CONSTRUCTION SECTOR IS AN IMPORTANT DRIVER OF GROWTH AND DEVELOPMENT

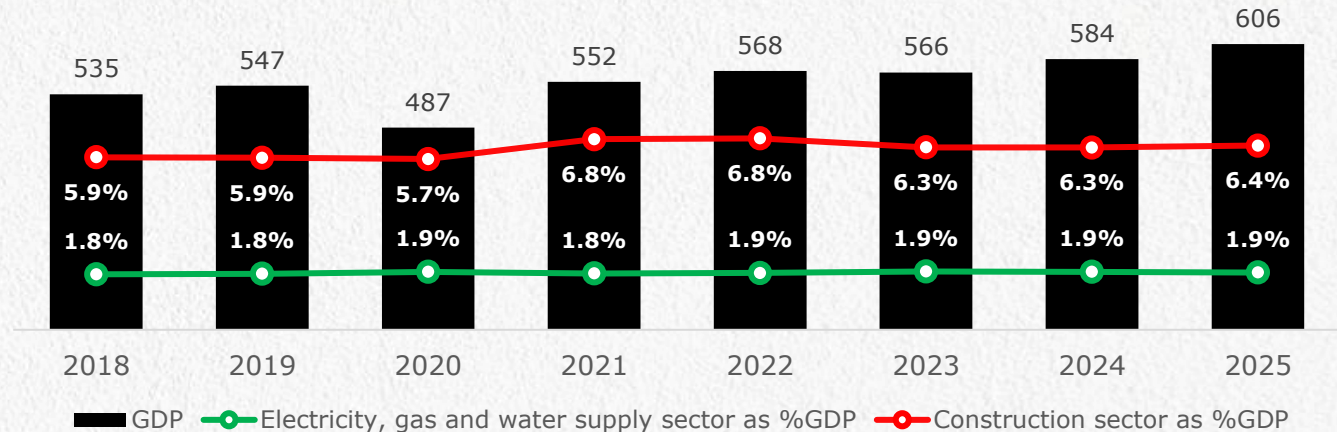
**YEAR TO DATE
CEMENT DEMAND
OF THE
COUNTRY**

12

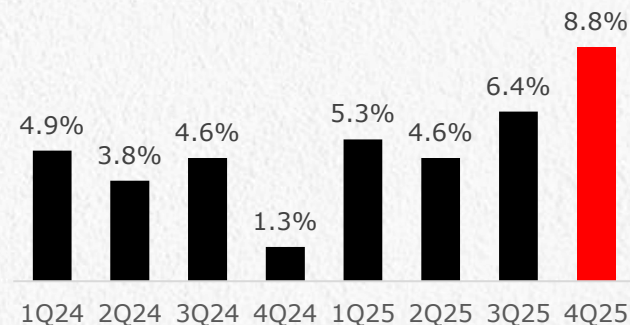
MM MT

We are the **cement market leader** in the country, with a **strong competitive advantage** to capture **growth opportunities** in infrastructure and housing

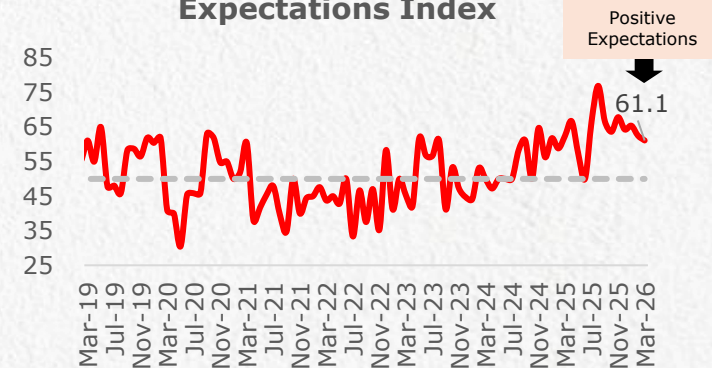
**Construction and Energy sectors
(In PEN BM, as% of GDP)**



**Infrastructure investments
(YoY % Var.)**



**12 Month Construction Sector
Expectations Index**



UNACEM PERU



CONDORGOCHA

Location: Junin, 3950mts above sea level

Clinker Capacity: 1.9 MM mt

Cement Capacity: 2.8 MM mt

Limestone Reserves: 155 years

Cement Dispatches LTM Mar-26:
2.1 MM mt



ATOCONGO

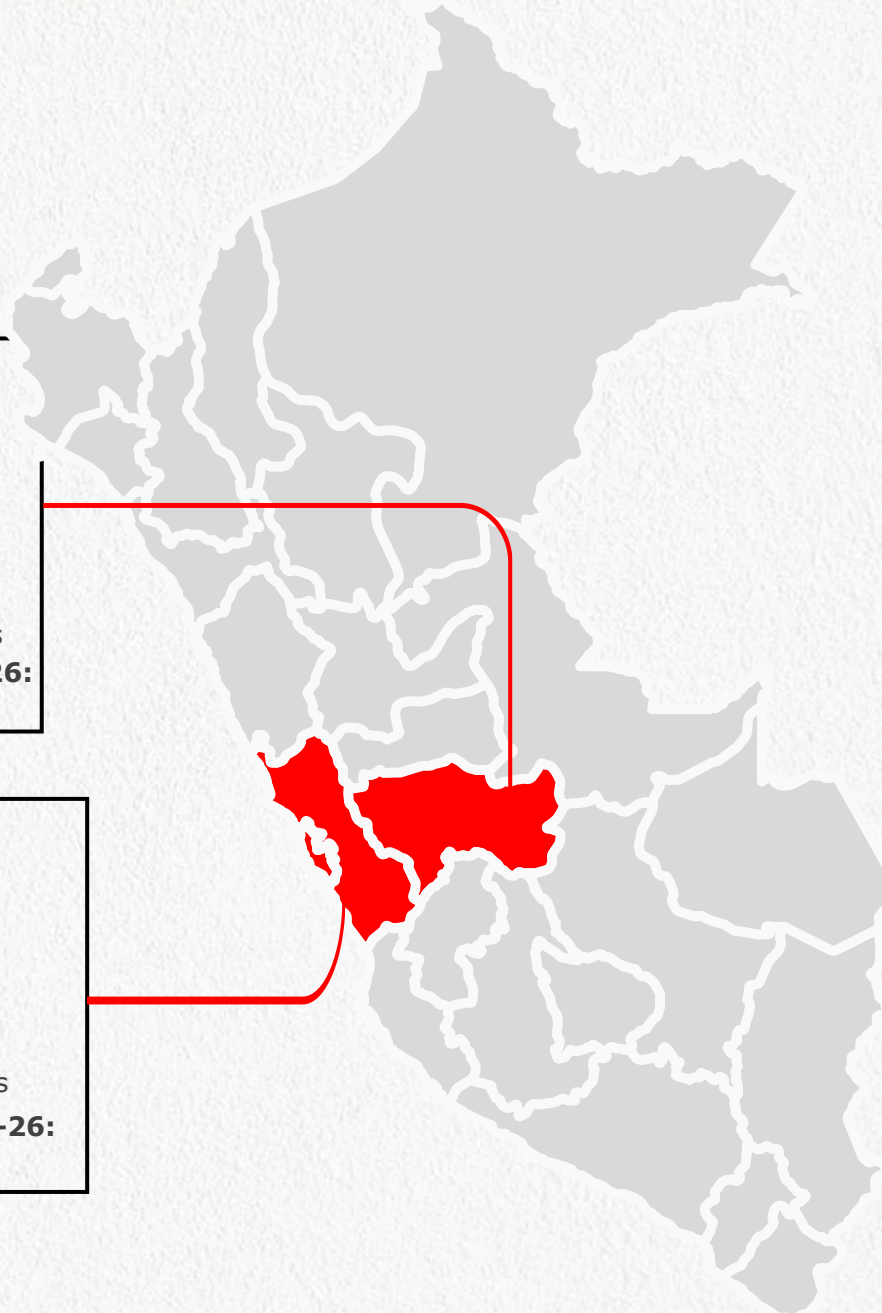
Location: Lima

Clinker Capacity: 4.8 MM mt

Cement Capacity: 5.5 MM mt

Limestone Reserves: 33 years

Cement Dispatches LTM Mar-26:
3.9 MM mt



CERTIFICATIONS

PROTECCIÓN
PBIP



IT OWNS STRATEGIC SUPPLEMENTARY ASSETS SUPPORT ITS SOLID PERFORMANCE



CONCHAN TERMINAL

- **Operating since 1989**, the terminal services include transportation of raw materials and product (clinker and cement) exports for our operations and third parties



UNDERGROUND CONVEYOR BELT

- Transports exports and imports of materials from Atocongo plant to Conchan terminal and back through **an 8.2 km pipe** conveyor belt
- **Belt is 95% underground**, minimizing socio-environmental impacts



HYDROELECTRIC POWER PLANTS

- **Condorcocha plant is located 3,950 meters above sea level**, and owns three hydroelectric plants with a total capacity of 24.8 M



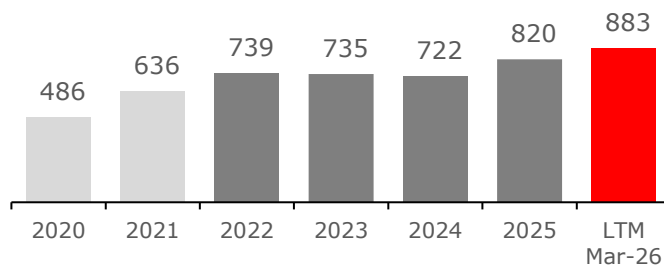
THERMO POWER PLANT

- **Atocongo owns a thermal power plant** with a 41.8 MW of capacity. This plant is a back up during peak hours or in the event of failures in the national grid

UNACEM PERU

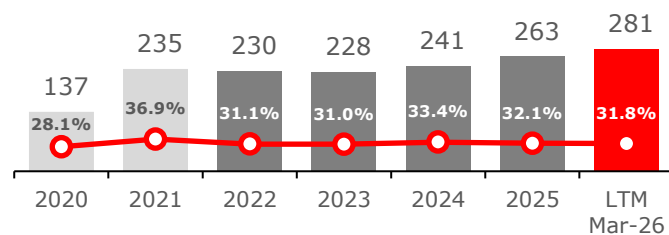
Revenues

(in USD MM)



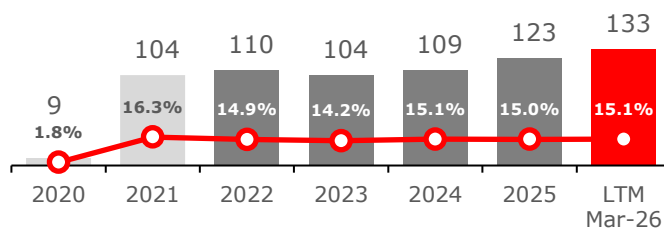
EBITDA and EBITDA margin

(in USD MM, %)



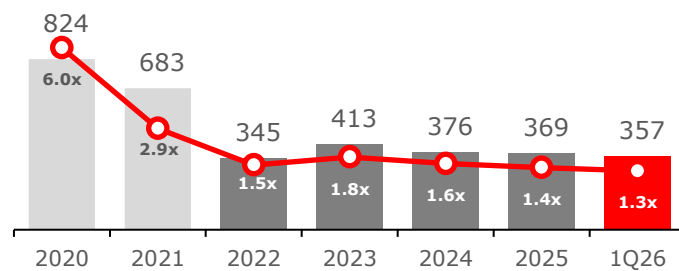
Net Income and Net margin

(in USD MM, %)



Net Debt and Leverage ratio

(in USD MM, times)



From 2020 to 2021, UNACEM Peru financial indicators based on UNACEM adjusted separate financial statements

FX Ratio PEN/USD: 2020: 3.496 | 2021: 3.819 | 2022: 3.835 | 2023: 3.735 | 2024: 3.755 | 2025: 3.550 | LTM Mar-26: 3.490 | 1Q26: 3.495

**UNACEM PERU IS THE
MARKET LEADER IN THE
COUNTRY, WITH +44%
MARKET SHARE AT THE
MOMENT, AND WITH AN
AVERAGE OF 45.7%**



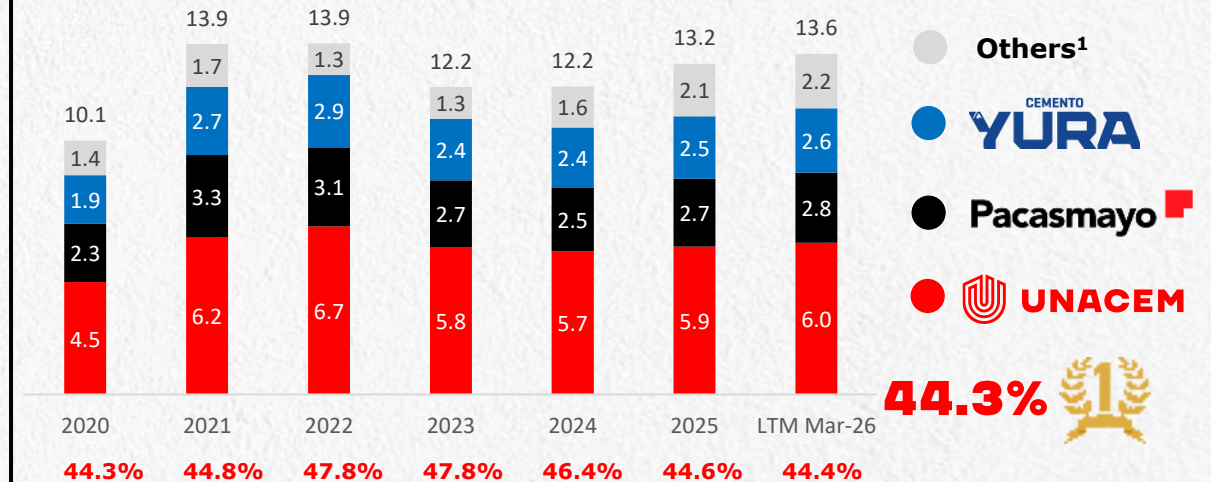
MARKET SHARE

(IN MILLION MT OF CEMENT)

UNACEM has always been the market leader with an average **market share of**

45.7%

from 2020-2025





UNICON PERU

UNICON PERU
UNICON PERU
UNICON PERU



UNICON PERU



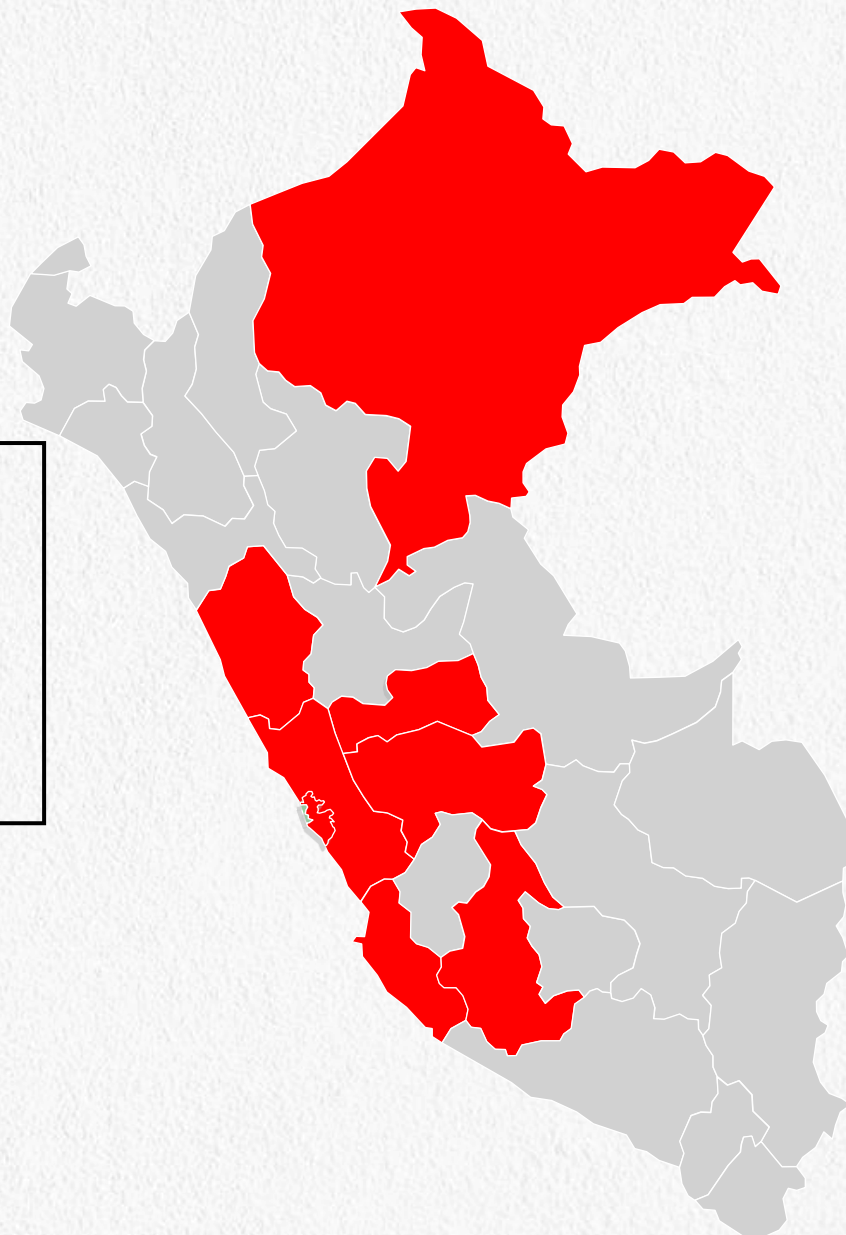
UNICON

Location: Lima, Ica, Pasco, Junin,
Ancash, Loreto, Ayacucho

Plants: 43

Mixers: 590

**Ready mix dispatches LTM
Mar-26:** 2.4 MM m3



CERTIFICATIONS



INACAL
DA - Perú
Laboratorio de Ensayo
Acreditado

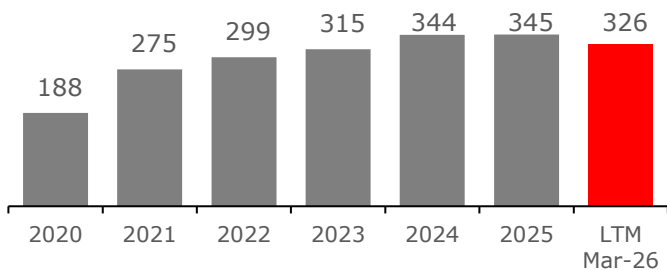
Registro N°LE - 149



UNICON PERU

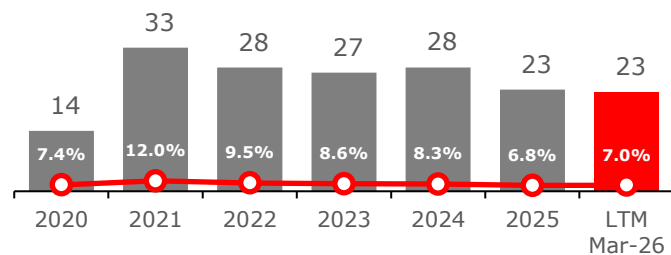
Revenues

(in USD MM)



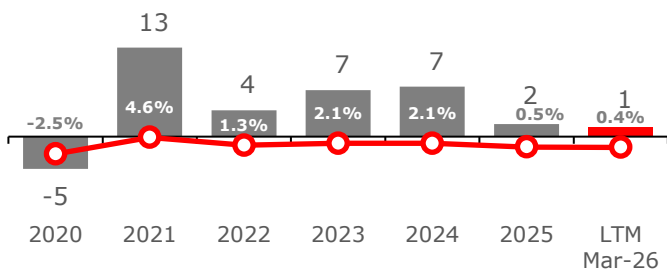
EBITDA and EBITDA margin

(in USD MM, %)



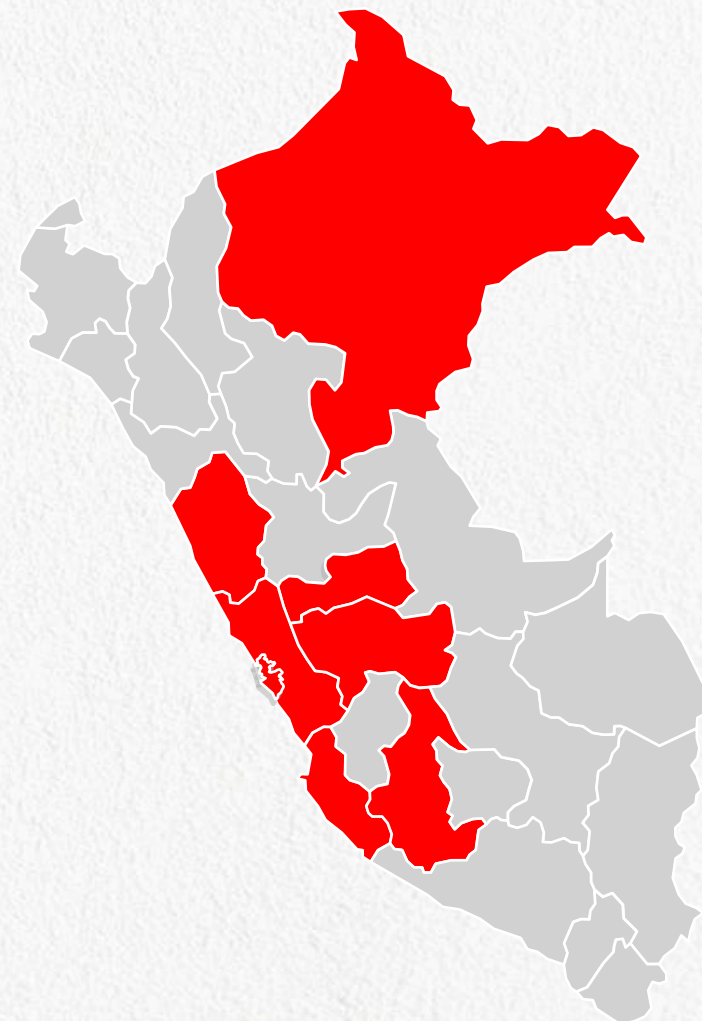
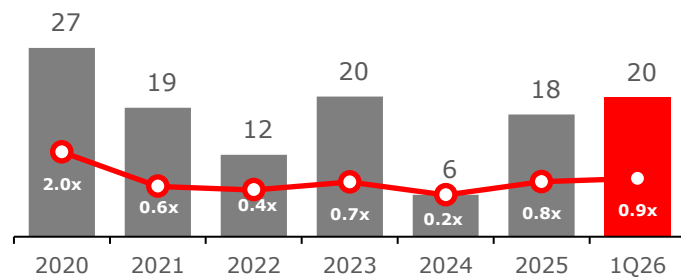
Net Income and Net margin

(in USD MM, %)



Net Debt and Leverage ratio

(in USD MM, times)





CELEPSA

CELEPSA
CELEPSA
CELEPSA





PLATANAL



MARAÑÓN



**SANTO
DOMINGO DE
LOS OLLEROS**

CELEPSA / TERMOCHILCA



EL PLATANAL

Location: Lima
Basin: Cañete river
Power: 227.1 MW



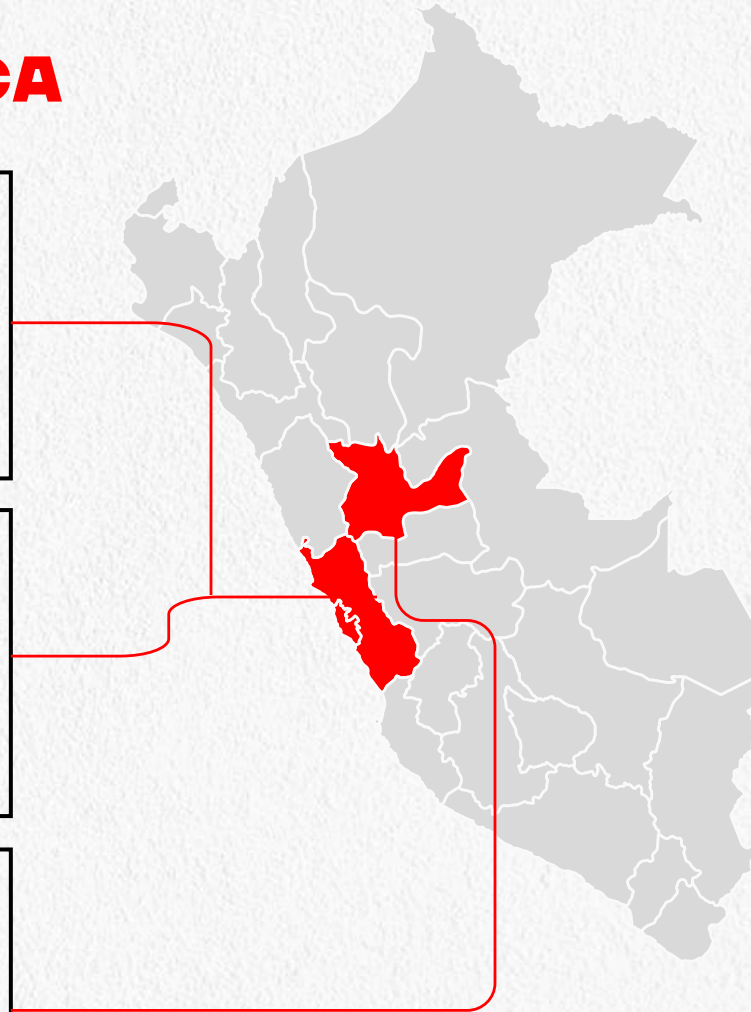
SANTO DOMINGO DE LOS OLLEROS

Location: Lima
Power: 323 MW



MARAÑÓN

Location: Huánuco
Basin: Marañón river
Power: 19.9 MW



OVERVIEW

- **Celepsa has a well diversified portfolio of customers** as 100% of its production is sold through PPAs, only 15% to UNACEM Peru
- **Celepsa** acquired **Termochilca** in 2023
- **Termochilca owns and operates the Santo Domingo de los Olleros** power plant with access to Camisea's natural gas grid. In 2025, it completed a turbine upgrade, adding 22 MW of capacity
- **50% of its production** is sold through PPAs

VOLUMES

- **CELEPSA+CERE** volume sold **LTM Mar-26 3,254 GWH**
- **TERMOCHILCA** volume sold **LTM Mar-26 1,447 GWH**

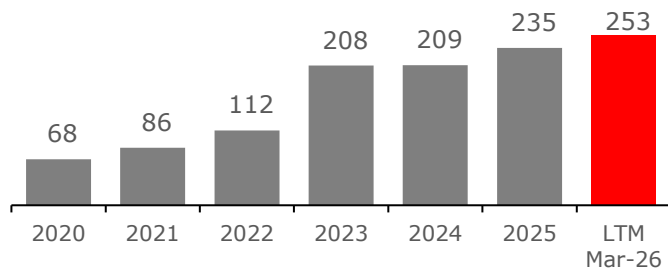
CERTIFICATIONS



CELEPSA/ TERMOCHILCA

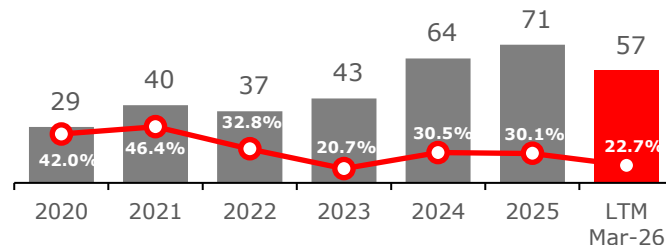
Revenues

(in USD MM)



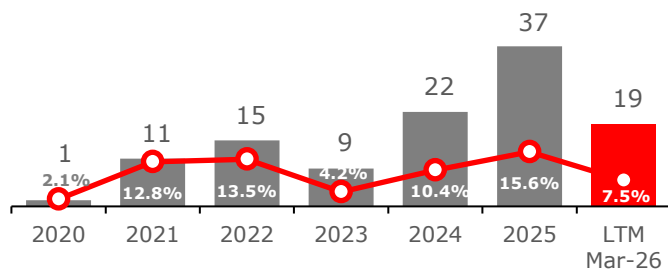
EBITDA and EBITDA margin

(in USD MM, %)



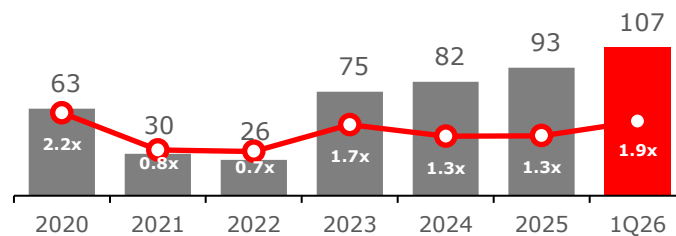
Net Income and Net margin

(in USD MM, %)



Net Debt and Leverage ratio

(in USD MM, times)





UNACEM NORTH AMERICA

UNACEM NORTH AMERICA
UNACEM NORTH AMERICA
UNACEM NORTH AMERICA



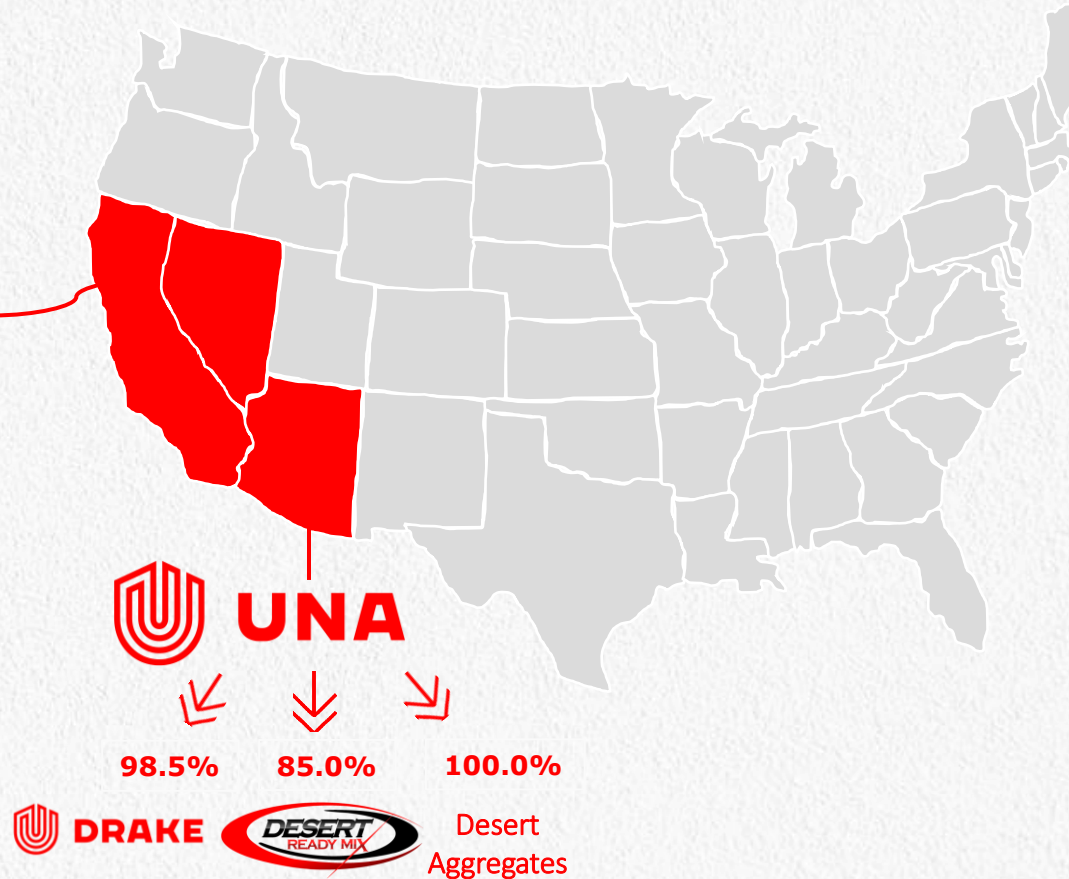


UNACEM NORTH AMERICA



TEHACHAPI

Location: California
Cement Capacity: 0.9 MM mt
Cement Dispatches LTM Mar-26: 0.67 MM mt



DRAKE CEMENT

Location: Arizona
Cement Capacity: 1.0 MM mt
Cement Dispatches LTM Mar-26: 0.62 MM mt

OVERVIEW

- **UNACEM North America is the holding of our operations in the US:** cement, ready-mix and aggregates
- **Drake Cement started as a greenfield project** in Arizona in 2007
- **In Oct23 UNACEM North America acquired Tehachapi Cement LLC** in California from Martin Marietta
- **Tehachapi holds a lease on Fontana Distribution terminal** and 86 train cars both of which strengthen their logistic capabilities
- **Desert Ready-Mix** covers the Arizona and Las Vegas markets with a capacity of 1.0 million m³

VOLUMES

- **Ready mix dispatches LTM Mar-26**
1.0 MM m³
- **Aggregates dispatches LTM Mar-26**
1.5 MM mt

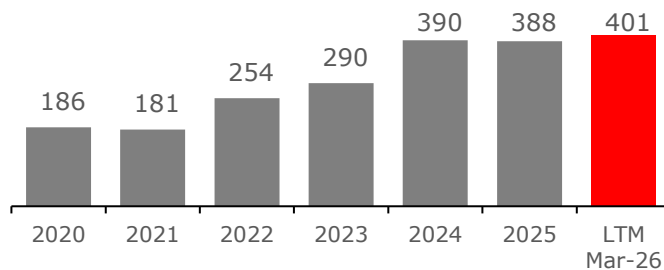
CERTIFICATIONS



UNACEM NORTH AMERICA

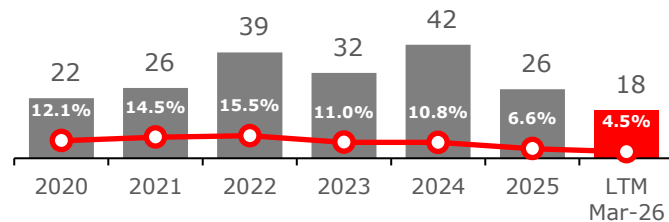
Revenues

(in USD MM)



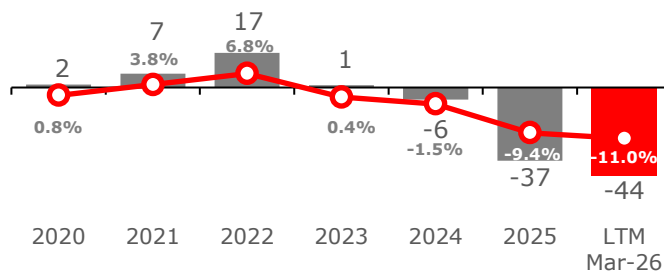
EBITDA and EBITDA margin

(in USD MM, %)



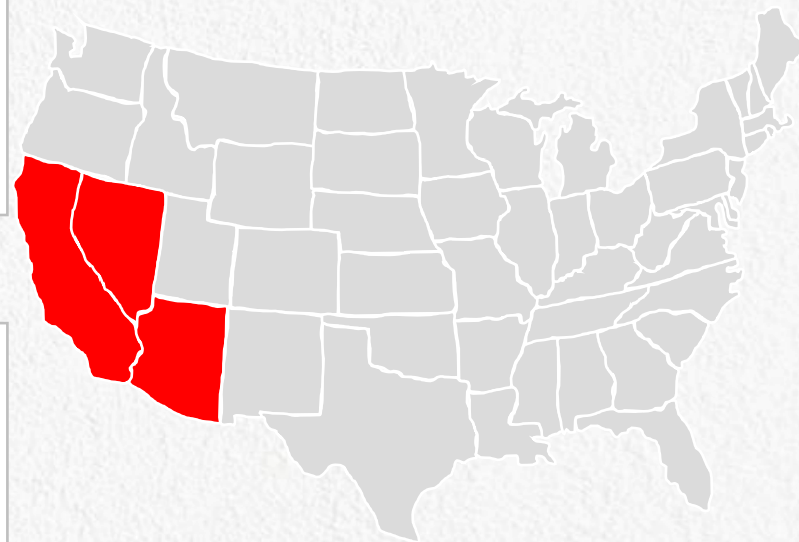
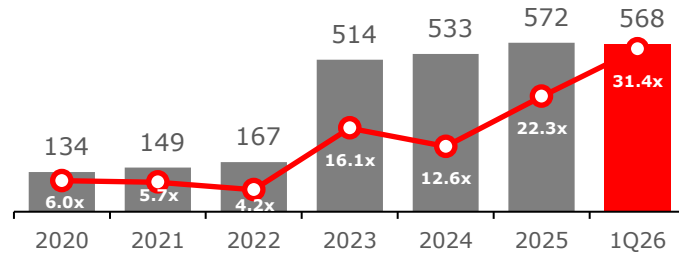
Net Income and Net margin

(in USD MM, %)



Net Debt and Leverage ratio

(in USD MM, times)



An aerial photograph of the UNACEM Ecuador cement plant. The facility is a complex of industrial structures, including tall silos, conveyor belts, and processing towers, situated in a valley. In the background, there are rolling green hills and a range of blue mountains under a sky with scattered white clouds. The foreground shows some green grass and a road.

UNACEM ECUADOR

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UNACEM ECUADOR
UNACEM ECUADOR





UNACEM ECUADOR



↓ 100.0%

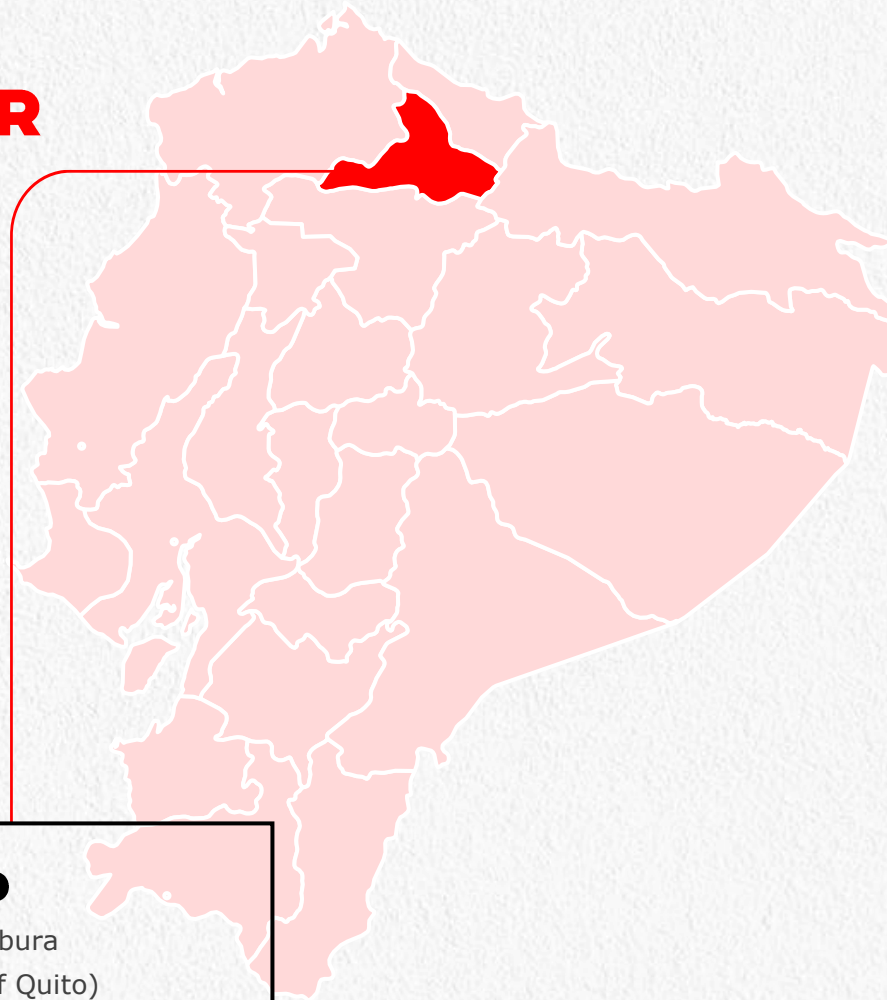
**Inversiones
Imbabura S.A.**

↓ 98.9%



↓ 99.99%

Cantylvol S.A.



OTAVALO

Location: Imbabura
(100km North of Quito)

Clinker Capacity: 1.0 MM MT

Cement Capacity: 1.7 MM MT

Cement Dispatches

LTM Mar-26: 1.2 MM mt

**Ready mix Dispatches LTM
Mar-26:** 0.2 MM mt

CERTIFICATIONS



Empresa
Socialmente
Responsable®

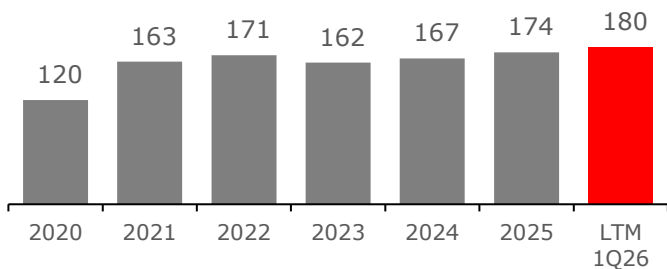


ECUADOR CARBONO CERO
CUANTIFICACIÓN

UNACEM ECUADOR

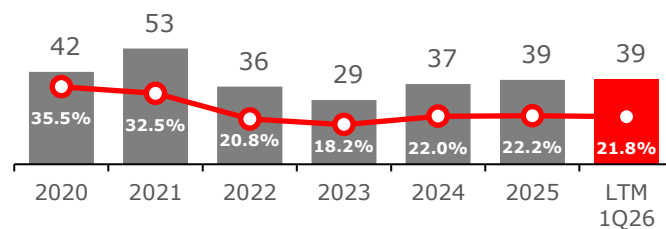
Revenues

(in USD MM)



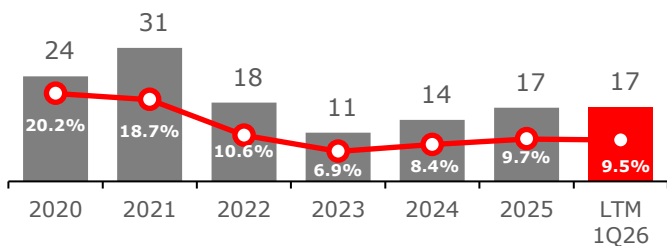
EBITDA and EBITDA margin

(in USD MM, %)



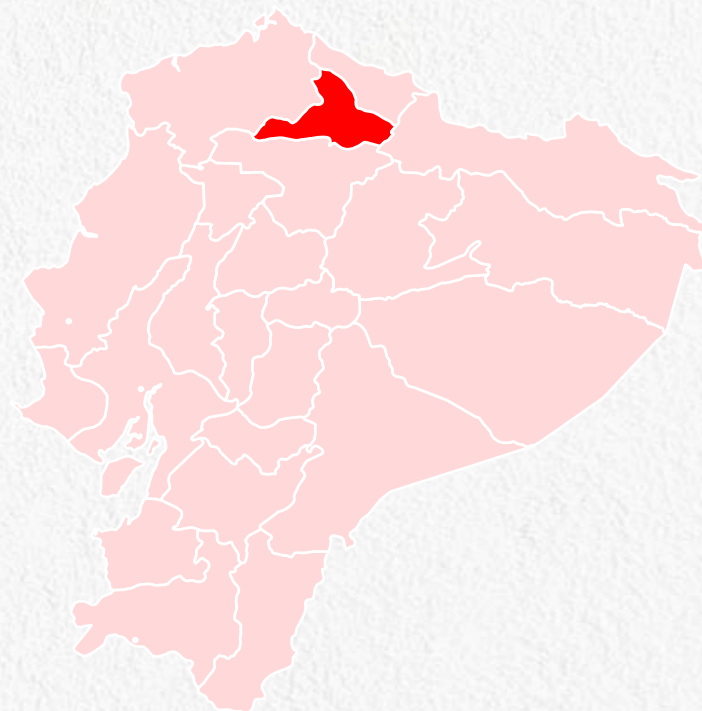
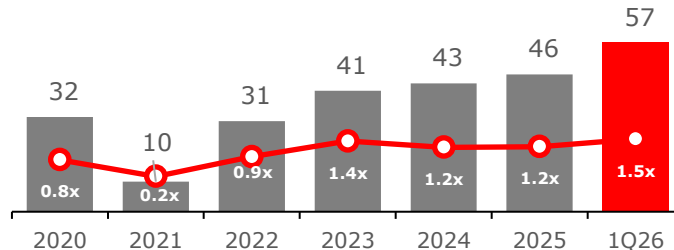
Net Income and Net margin

(in USD MM, %)



Net Debt and Leverage ratio

(in USD MM, times)





CHILE: UNACEM UNICON PREANSA

UNACEM UNICON PREANSA
UNACEM UNICON PREANSA
UNACEM UNICON PREANSA



CHILE: UNACEM UNICON PREANSA



SAN JUAN

Location: San Antonio,
Valparaíso

Cement Capacity: 0.3 MM
mt



SAN ANTONIO

Location: San Antonio,
Valparaíso

Cement Capacity: 0.3 MM
mt

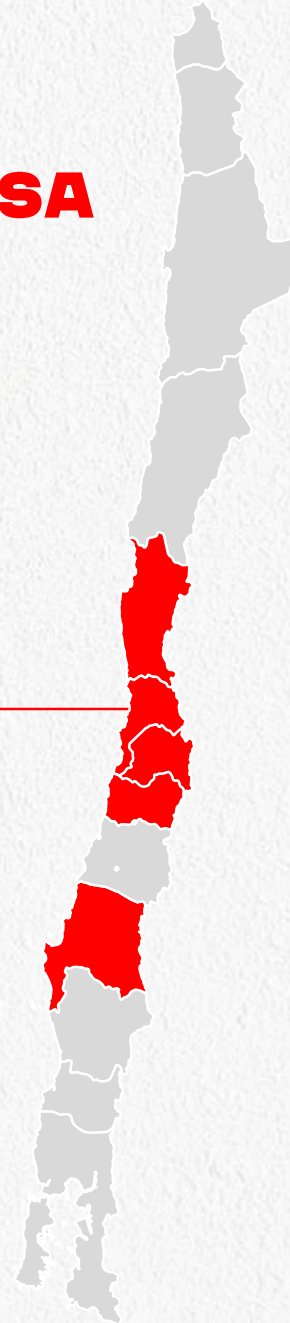


UNICON

Location: Santiago, La
Serena, Con Con, Rancagua,
San Fernando, Chillan

Plants: 18

Mixers: 286



OVERVIEW

- In 2018, UNICON acquired Hormigones Independencia in Chile
- By 2020 the board approved the acquisition of Cementos La Unión (300k t cement), today UNACEM Chile and MEL20 (currently part of UNICON Chile)
- At the end of 2021, UNACEM Chile acquired assets from Cementos Bio Bio, including a grinding facility (300k tm of cement) and pozzolan quarries
- In 2022, UNACEM Chile acquired Conovia, the first acquisition in the aggregates segment in the country, achieving full vertical integration
- In 2023, we bought out our partner at PREANSA Chile
- In 2026, UNACEM Chile signed an agreement with Cementos Transex to leverage the installed capacity of the Puente Alto plant, increasing cement production in the Metropolitan Region

VOLUMES

- Cement Dispatches LTM Mar-26: 0.54 MMmt
- Ready mix Dispatches LTM Mar-26: 1.15 MMm3

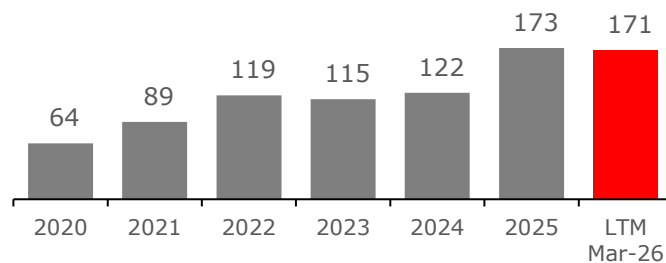
CERTIFICATIONS



CHILE: UNACEM UNICON PREANSA

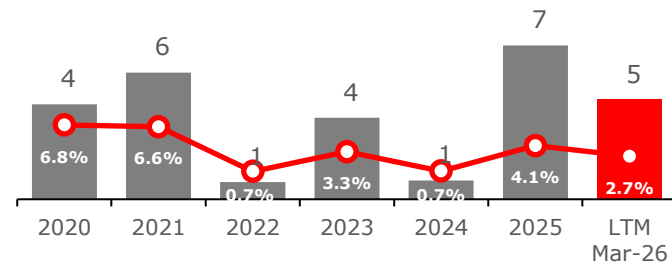
Revenues

(in USD MM)



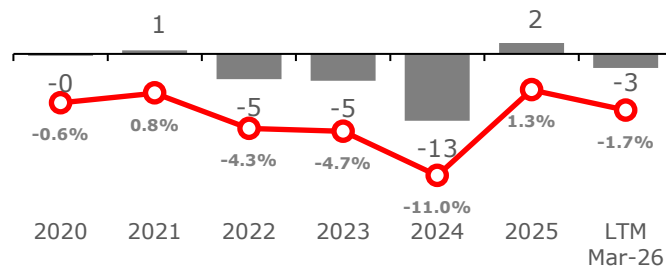
EBITDA and EBITDA margin

(in USD MM, %)



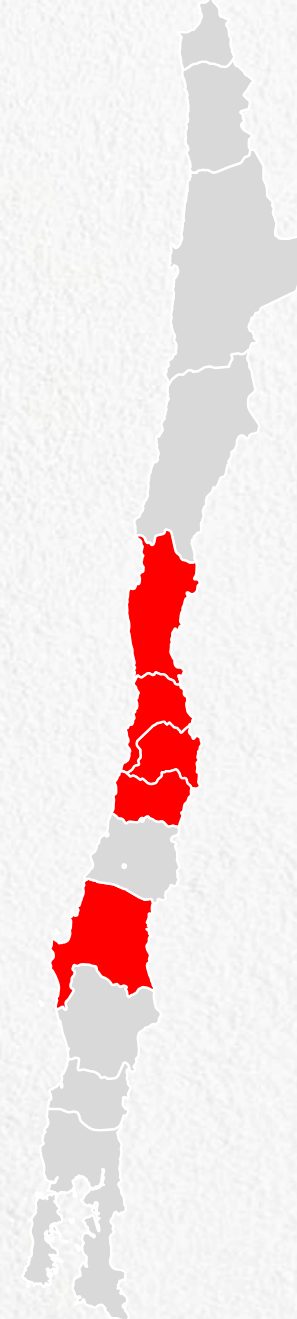
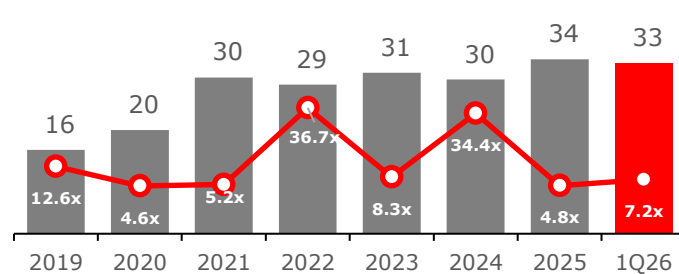
Net Income and Net margin

(in USD MM, %)



Net Debt and Leverage ratio

(in USD MM, times)





**GRUPO
UNACEM**

**TOGETHER WE GROW TO BUILD A
SUSTAINABLE WORLD**