




# **GRUPO UNACEM**

**BBVA Emerging Markets  
Conference**

**Lima, May 5th and 6th, 2025**







**MORE THAN 100 YEARS OF COMMITMENT  
AND INNOVATION IN  
IN BUILDING MATERIALS  
AND POWER GENERATION**

**PERÚ, 1916**



An aerial photograph of a large industrial complex, likely a refinery or chemical plant, situated in a valley. The facility features several tall distillation columns, storage tanks, and interconnected piping. In the background, a range of green mountains is visible under a blue sky with scattered white clouds. The foreground shows some greenery and a road.

**WITH THE GOAL TO DEVELOP THE  
INFRASTRUCTURE AND HOUSING  
BEYOND OUR BORDERS**

**ECUADOR**





A high-resolution image of Earth from space, showing the Americas and the Pacific Ocean. The Earth is illuminated by sunlight, with a bright blue glow along the horizon. The background is a deep black space filled with numerous white stars. Overlaid on the center of the image is the text "GROWING TOGETHER TO BUILD A SUSTAINABLE WORLD" in white, bold, sans-serif capital letters. The words "SUSTAINABLE WORLD" are enclosed within a solid red rectangular box.

**GROWING TOGETHER TO BUILD A  
SUSTAINABLE WORLD**



A full-page background image showing a worker in a blue uniform and white helmet standing on a yellow industrial metal platform. The platform has railings and is part of a larger structure. In the background, a large, dark, conical volcano rises against a clear blue sky. The foreground shows the complex yellow metal framework of the industrial facility.

# CONTENTS

**1**

**Grupo UNACEM**  
overview

**2**

**ESG** at our core

**3**

**Grupo UNACEM** Strategic  
Plan

**4**

**Core** Business Units





1

# GRUPO UNACEM OVERVIEW

1

**Grupo UNACEM**  
overview

2

**ESG** at our core

3

**Grupo UNACEM** Strategic  
Plan

4

**Core** Business Units





## GRUPO UNACEM TODAY

### 1. PERU



8.3 M mt  
66 %



3.4 M m<sup>3</sup>  
65 %



6.5 M mt  
65 %



271 MW  
41 %



357 MW  
55 %

### 2. U.S.



1.9 M mt  
15 %



0.8 M m<sup>3</sup>  
15 %



3.2 M mt  
35 %

### 4. CHILE



0.6 M mt  
5 %



1.2 M m<sup>3</sup>  
16 %

### 3. ECUADOR



1.7 M mt  
14 %



0.2 M m<sup>3</sup>  
4 %



24 MW  
4 %

#### Total Group capacity



12.5 M mt



271 MW



5.5 M m<sup>3</sup>



381 MW



9.7 M mt

## WITH OUTSTANDING ESG STANDARDS... Environmental

With clear roadmap to achieve  
carbon neutrality by 2050

2024

**600**

Kg CO<sub>2</sub> / ton



2030

**500**

Kg CO<sub>2</sub> / ton

#### Social



Diversity & Inclusion  
Program



Talent  
Development  
Program



"Vida Primero"  
Health and Safety  
Program

#### Governance

Transparent corporate  
governance

**11** directors (3 independent)

**5** committees

Pursuant to the FCPA (Foreign  
Corrupt Practices Act)



# GRUPO UNACEM'S CORPORATE STRUCTURE

2024

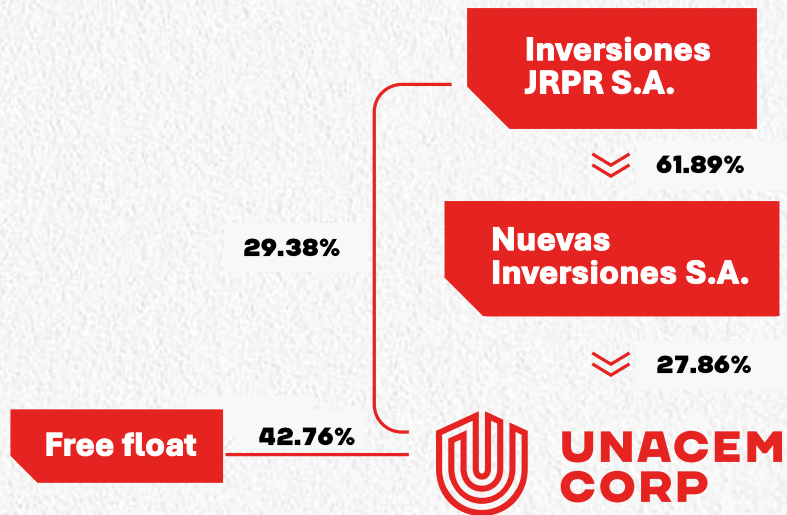


Revenues:

**USD 1.83 BN**

EBITDA:

**USD 442 MM**



As of March 2025





## **SUSTAINABLE OPERATIONS:**

capitalizing on the knowledge gathered over more than 100 years

**1**

**Foundation of the Group...**

**1916**

**Constitution** of  
Compañía Peruana de  
Cemento Portland

**1956**

**Construction of  
Condorcocha plant**  
(Cemento Andino) begins

**1967**

Cementos Lima S.A.  
(predecessor of  
UNACEM) is **founded**

**2**

**...that went through hard times...**

**1994**

**Privatization for a second  
time of Cementos Lima,**  
allowing the Rizo-Patrón group to  
gain control of the company

**1974**

**Confiscation of Cemento  
Andino and Cementos Lima**  
by the military government

**3**

**... and after consolidating in Perú...**

**1996**

**UNICON** creation

**1999**

**Tripling of the cement  
production capacity**  
of Cementos Lima  
(from 1.5 to 4.5 million MT)

**2007**

**Privatization for a second  
time of Cemento Andino,** the  
Rizo-Patrón group recovers  
control of the company



## SUSTAINABLE OPERATIONS:

capitalizing on the knowledge gathered over more than 100 years

**4**

...is achieving a successful expansion with a diversified portfolio



**2010**

El Platanal  
hydro power plant  
starts operations



**2012**

Foundation of **UNACEM**  
as a result of the merger  
of **Cementos Lima** and  
**Cemento Andino**



**2017**

**UNICON** acquired  
Hormigonera Quito



**2021**

**UNACEM** acquired  
La Unión in Chile  
and Bio Bio

**2023**

**UNACEM** acquired



1,826

1,703

1,559

1,322

1,023

1,229

1,186

1,086

1,040

1,150

1,091

1,071

1,014

756

579



**2011**  
**DRAKE**

begins operations in the US  
**UNICON** acquires  
Firth today: **CONCREMAX**



**2014**

**UNACEM** acquires  
Lafarge in Ecuador



**2019**

**UNICON** acquired  
Hormigones  
Independencia



**2022**

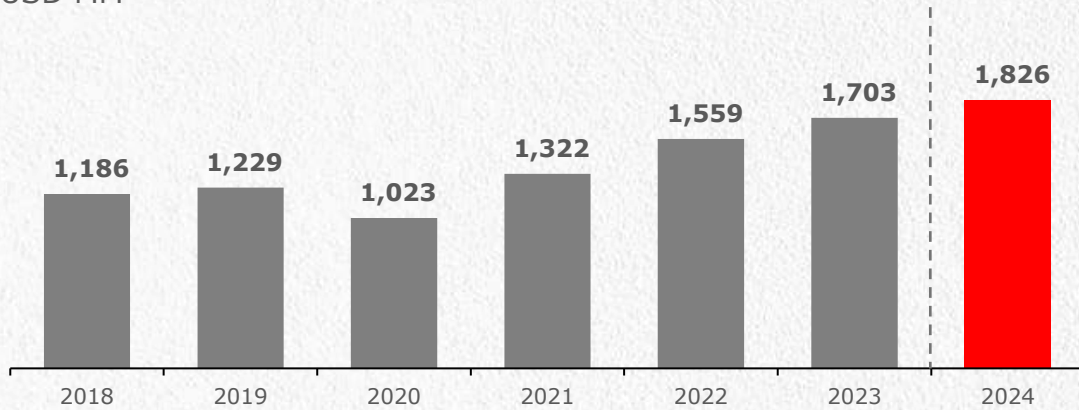
**UNACEM** changed its legal  
name to **UNACEM CORP**,  
becoming a pure holding  
company

Revenues  
in MM USD

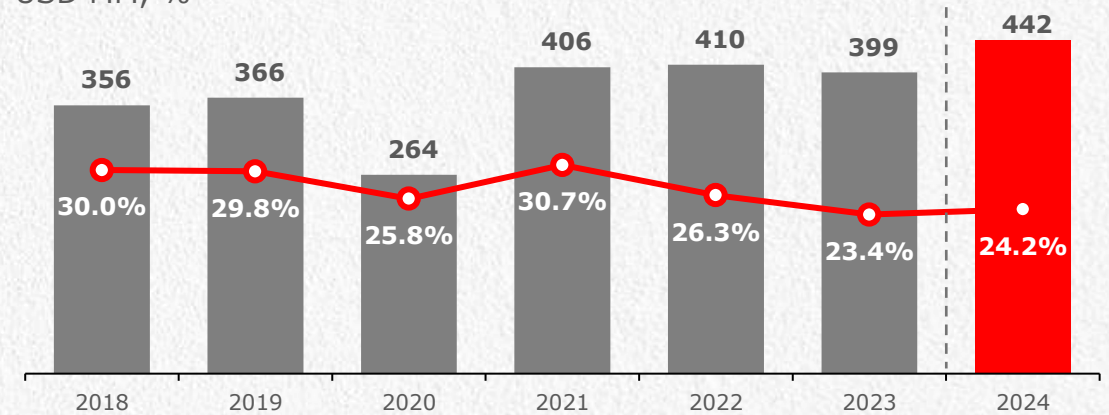


## WITH CONTINUOUS GROWTH AND SOLID CONSOLIDATED RESULTS ...

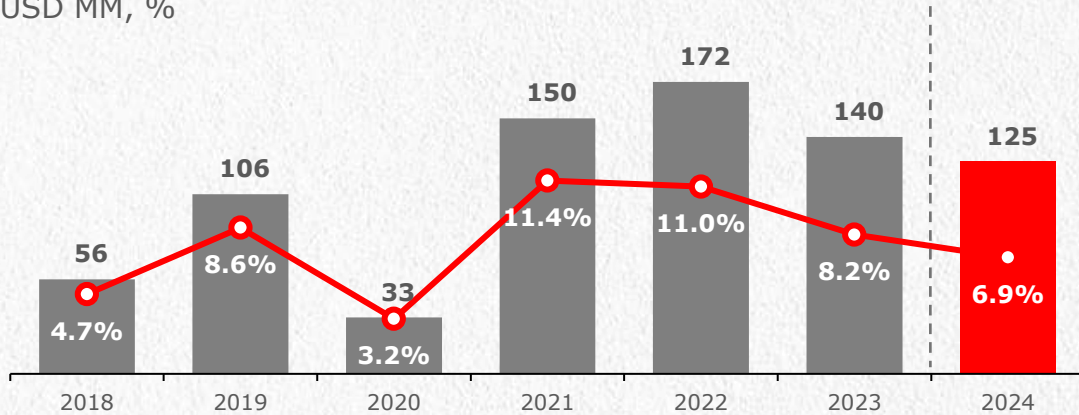
**Consolidated Revenues**  
USD MM



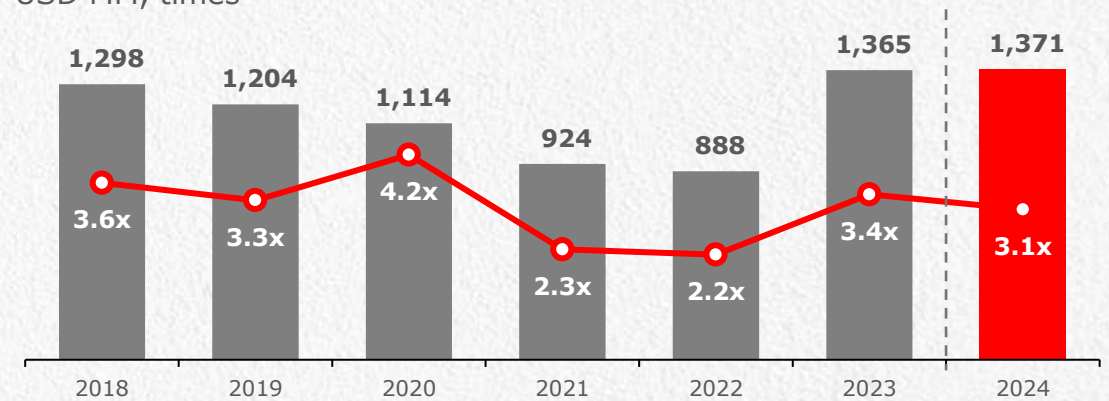
**EBITDA and EBITDA margin**  
USD MM, %




**Net income and net margin**  
USD MM, %



**Net Debt and Leverage Ratio**  
USD MM, times







2

## ESG AT OUR CORE

*Amancay Sanctuary*

1

**Grupo UNACEM**  
overview

2

**ESG** at our core

3

**Grupo UNACEM** Strategic  
Plan

4

**Core** Business Units



# OUR PURPOSE “GROWING TOGETHER TO BUILD A SUSTAINABLE WORLD” TRANSLATES INTO OUR GOAL OF CREATING LONG-TERM VALUE FOR ALL OUR STAKEHOLDERS

## STATEMENT

**1**

Improve people's live



**2**

Better conditions for living



**3**

Efficient & sustainable process

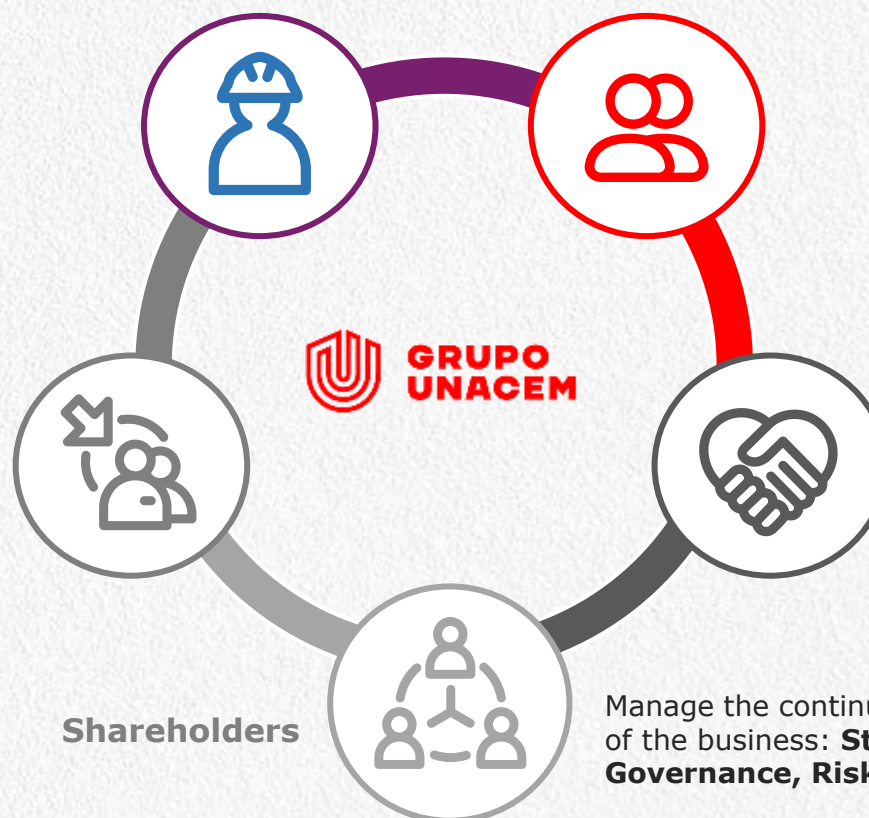


### Workers

Ensure a safe and healthy work environment that promotes inspiring and challenging leadership

### Clients

Provide a superior and innovative value proposition, by ensuring our clients' development



### Suppliers

Promote free competition and development of our suppliers with transparency

### Society

Through our social investment strategy, lead local development and reduce our environmental impacts

### Shareholders

Manage the continuity and profitability of the business: **Strategy, Governance, Risk Management**







**WITH AMBITIOUS LONG-TERM  
ASPIRATIONS WITH THE ENVIRONMENT**

**A COMMITMENT  
TO THE FUTURE:  
CARBON NEUTRAL  
BY 2050**

Our sustainability Goal by 2030 is to achieve 500 kg CO<sub>2</sub> eq/t of cementitious material

**Backed by actions  
defined by**



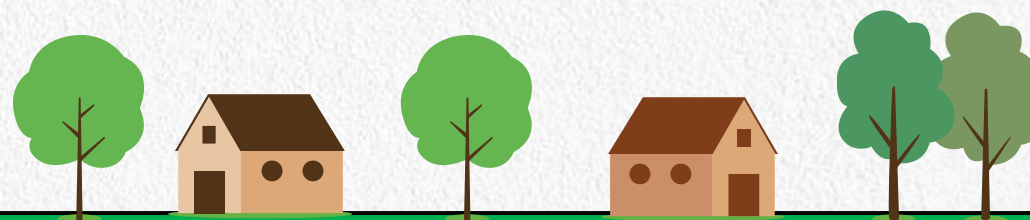
**... and guidelines  
from regional and  
local organizations**





## ... ALIGNED WITH THE INDUSTRY ROADMAP AND THE REGIONAL AND LOCAL EFFORTS TOWARDS ACHIEVING THIS AMBITION

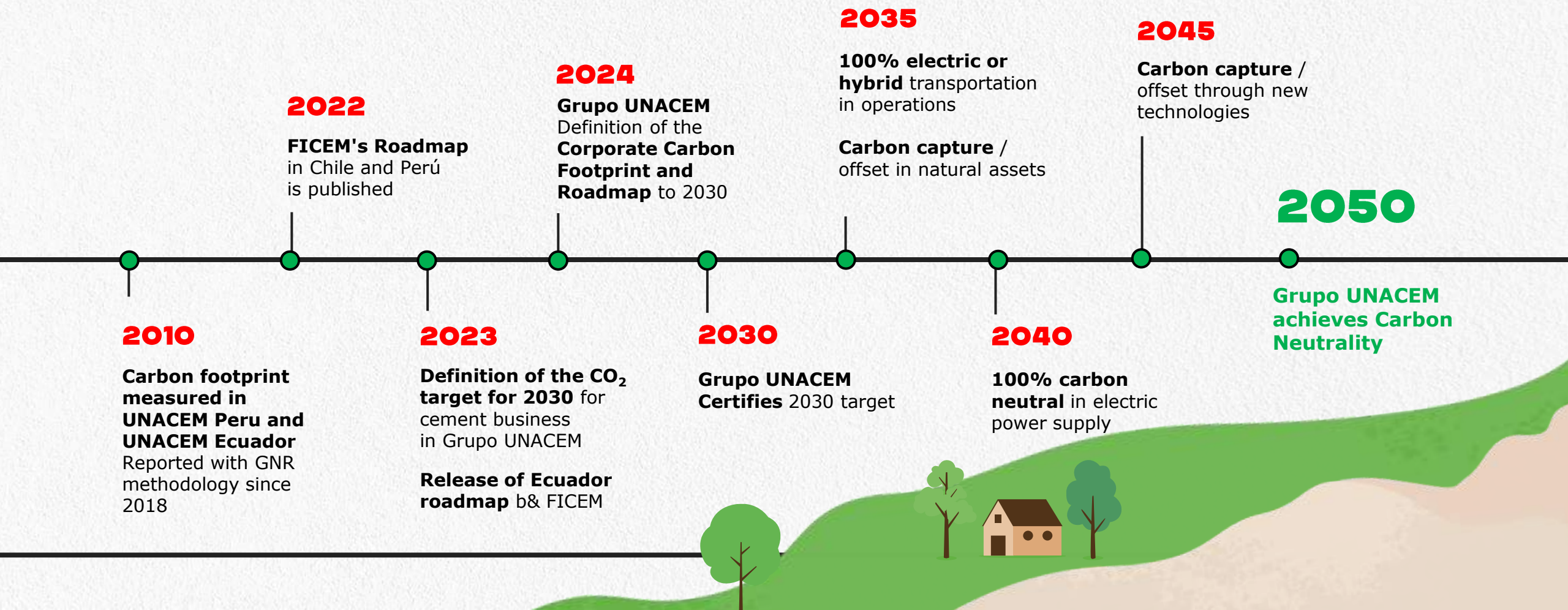
### Actions to accomplish this target



- Reduce clinker content per ton of cement, including the addition of other cementitious materials
- Reduction of fossil fuel usage and substitution with biomass, fuels derived from waste, or other alternatives with lower emission factors
- Increase in thermal and electrical efficiency in the production process and the expansion of renewable electricity sources
- Capture of CO<sub>2</sub>eq through technology and/or nature-based solutions
- Research and development of new technologies, actions, or processes aimed at reducing CO<sub>2</sub>eq emissions in cement manufacturing

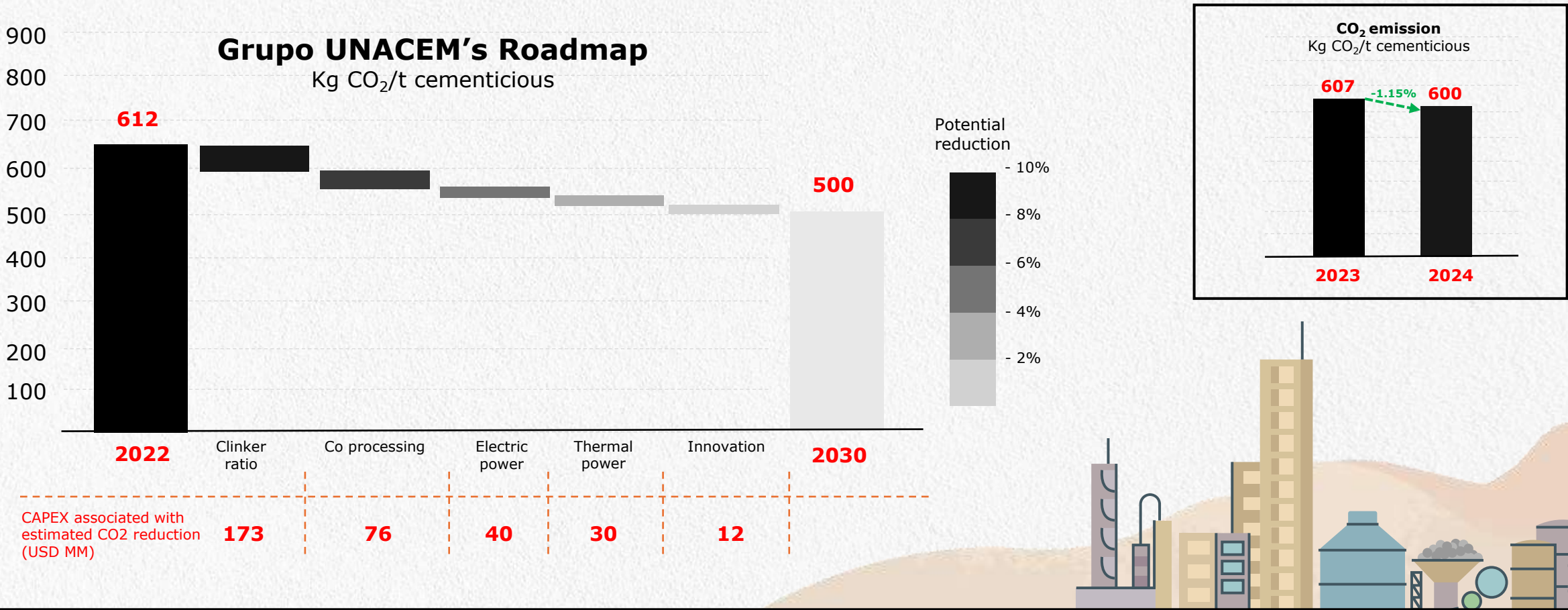


## IN ORDER TO ACHIEVE CARBON NEUTRALITY BY 2050, GRUPO UNACEM HAS ESTABLISHED A CLEAR ROADMAP





# THE FIRST MILESTONE IS TO REDUCE OUR CO<sub>2</sub> EMISSION TARGET BY 2030 FOR THE CEMENT BUSINESS IN 18%





# ON THE SOCIAL FRONT, WE ARE IMPLEMENTING THREE CORPORATE PROGRAMS THAT SEEK TO DEVELOP THE BEST TALENT AND PRACTICES



## "Vida Primero" safety program

"**Vida Primero**" is a corporate program that will allow us to deploy a new Safety Culture based on a wide vision and the leadership of all the people that are part of Grupo UNACEM

**Main goals** **100%**  
Interdependent  
stage by 2030

**-25%**  
Significant reduction  
of employee injury  
frequency rate

**35,983**  
Safety  
observations

**105,239**  
Man-hours of  
safety training



**Talent  
2grow**

## Talent Development Program

To provide Grupo UNACEM with professionals and strategic skills, in order to have the best talent in the industry based on a high performance culture

**2024  
Milestones**

**75**  
Average annual  
training hours  
per employee

**12.0%**  
Total turnover  
rate

**15.3%**  
New positions  
covered by internal  
candidates

**6,683**  
Total workers



**VOCES  
UNIDAS**

## Diversity & Inclusion Program

To build a culture of diversity and inclusion through the development of actions that promote tolerance, inclusion of minorities and respect for differences

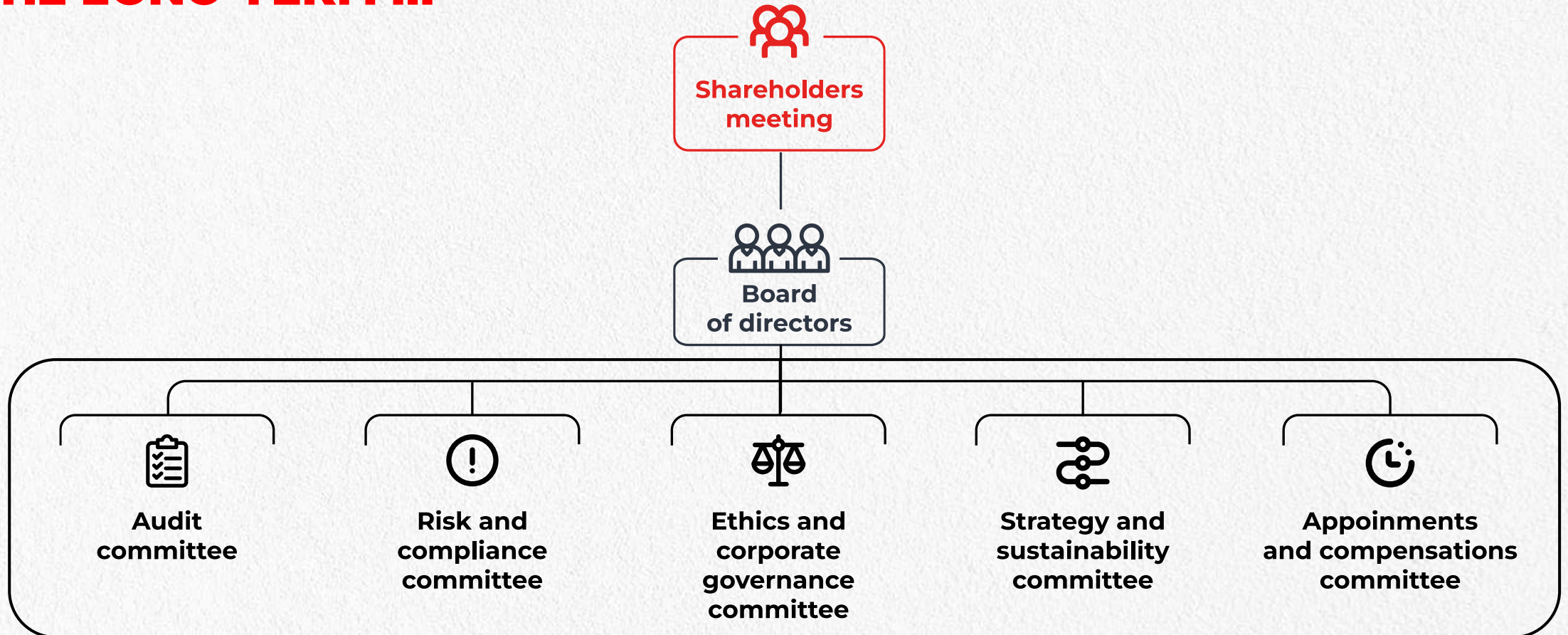
**Our general result  
in the Ranking Par  
was**

**45%**

**18.8%**  
Women in top  
management  
positions

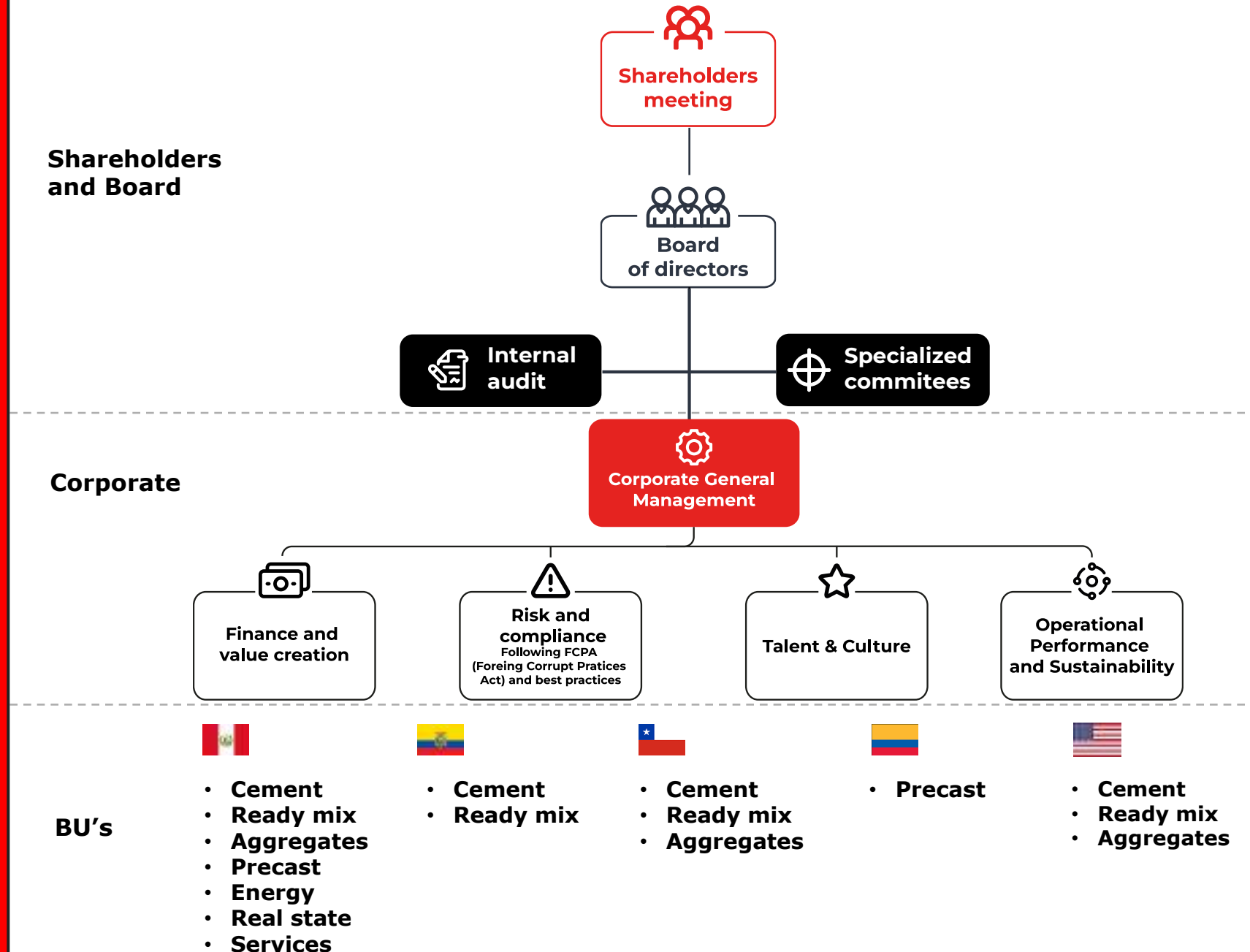


# WITH A TRANSPARENT CORPORATE GOVERNANCE STRUCTURE THAT GENERATES CONFIDENCE TOWARDS MAKING BUSINESS FOR THE LONG TERM ...





# OUR CORPORATE GOVERNANCE STRUCTURE GENERATES CONFIDENCE TOWARDS A SUSTAINABLE BUSINESS





## WITH AN EXPERIENCED BOARD OF DIRECTORS ...



**Ricardo Rizo  
Patrón de la  
Piedra**  
*Chairman*



**Alfredo  
Gastañeta**  
*Vice Chairman*



**Marcelo Rizo Patrón**  
*Ms in Mechanical  
Engineering*



**M. Elena Rizo Patrón**  
*Bs in Business Adm*



**Carlos Ugas**  
*Bs in Electromechanical  
Engineering*



**Jaime Sotomayor**  
*Master in Science and MBA*



**Martin Ramos**  
*Ms in Electrical Engineering  
and computer science*



**Diego de la Piedra**  
*Bs in Business Adm and  
MBA*



**Alex Alvarado**  
*Bs Industrial Engineering  
and MBA*



**Jose A. Payet (i)**  
*LLM*



**Elmer Cuba (i)**  
*Ms in Economics*

**IN DEPTH  
KNOWLEDGE OF  
THE BUSINESS  
AND WELL  
BALANCED  
WITH  
EXPERIENCED  
INDEPENDENT  
BOARD  
MEMBERS**

**Grupo  
UNACEM's Board  
of Directors** has  
11 members, 3  
of whom are  
independent  
directors





## OUR CORPORATE EXECUTIVE TEAM IS RESPONSIBLE FOR THE GROWTH AND DEVELOPMENT OF OUR BUSINESS UNITS ...

---

**Pedro Lerner**  
**Corporate CEO**  
*Bs in Mechanical Engineering and Ms in Technology and Policy and Ms in Electrical Engineering and Computer Science*



**Alvaro Morales**  
**Corporate CFO**  
*Bs in Business Adm*



**Marlene Negreiros**  
**Corporate VP of Talent and Culture**  
*Master in Social and Corporate Responsibility*



**Eduardo Sanchez**  
**Corporate VP of Industrial Ops.**  
*Bs in Chemical Engineering*



**Fernando Dyer**  
**Chief Risk and Compliance Officer**  
*Bs in Accounting and MBA*



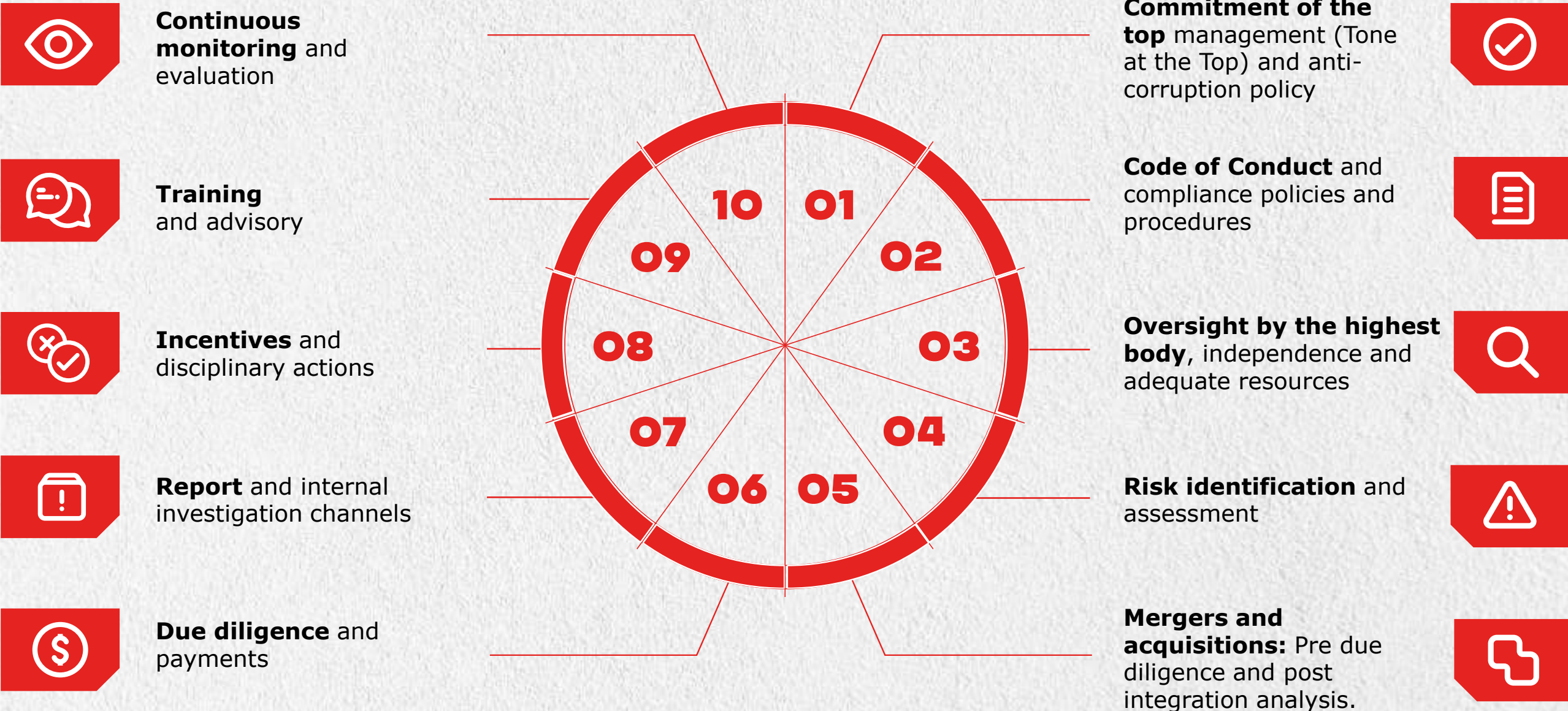
**Julia Sobrevilla**  
**Director of Corporate Affairs and Sustainability**  
*Ma in Communication*



**Alfredo Len**  
**Corporate Director - Energy Strategy**  
*Bs in Mechanical Engineering*



# THE GROUP HAVE AN INTEGRATED COMPLIANCE SYSTEM BASED ON 10 PILLARS



Pursuant to the **FCPA** (Foreign Corrupt Practices Act) and best practices





3

# GRUPO UNACEM STRATEGIC PLAN

*Tehachapi*

1

**Grupo UNACEM**  
overview

2

**ESG** at our core

3

**Grupo UNACEM** Strategic  
Plan

4

**Core** Business Units



# OUR STRATEGIC PLAN ENCOMPASSES TWO STAGES: UNLOCKING VALUE AND UNLEASHING GROWTH



*From... Unlocking value*



**2022 - 2026**



Unlock the value of current businesses, taking them to their full potential and strengthening the foundations of the group for the next engine of growth



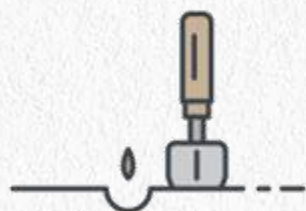
*To... Unleashing growth*



**2027 - 2030**

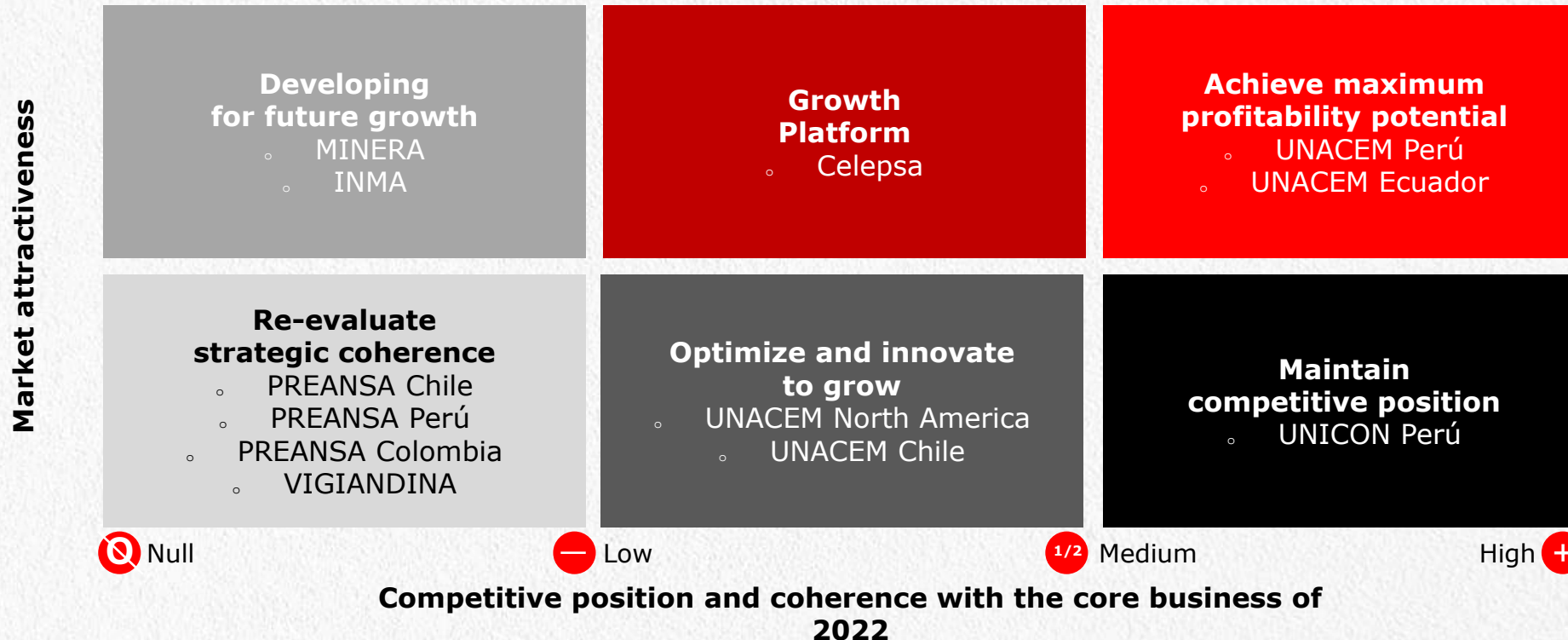


Reallocate efforts to accelerate the trajectory of expansion and profitable growth



# EACH BUSINESS UNIT HAS A ROLE IN CREATING VALUE WITHIN THE PORTFOLIO

## Portfolio matrix





Atocongo Plant

4

# CORE BUSINESS UNITS

1

**Grupo UNACEM**  
overview

2

**ESG** at our core

3

**Grupo UNACEM** Strategic  
Plan

4

**Core** Business Units





**UNACEM PERU**

UNACEM PERU  
UNACEM PERU  
UNACEM PERU





# THE CONSTRUCTION SECTOR IS AN IMPORTANT DRIVER OF GROWTH AND DEVELOPMENT

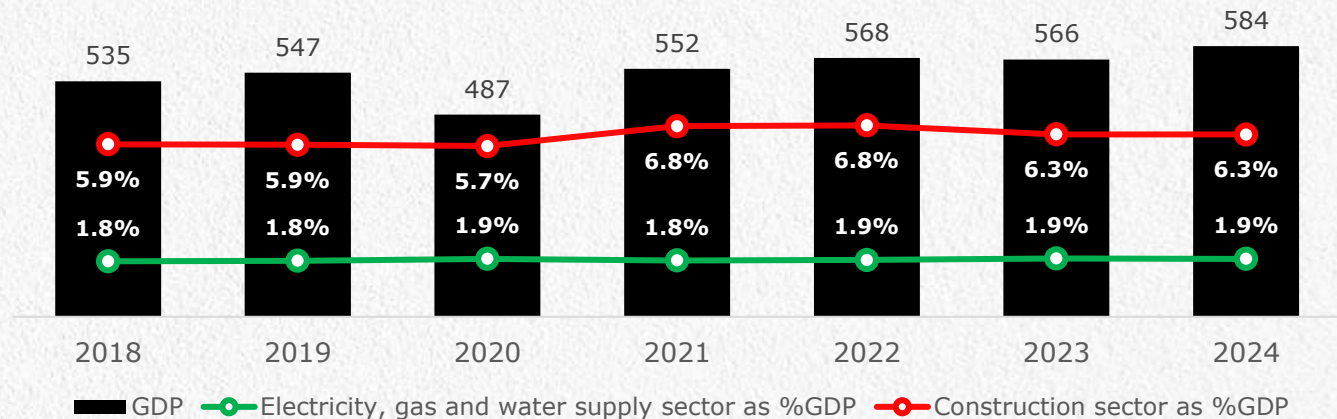
**YEAR TO DATE  
CEMENT DEMAND  
OF THE  
COUNTRY**

**12**

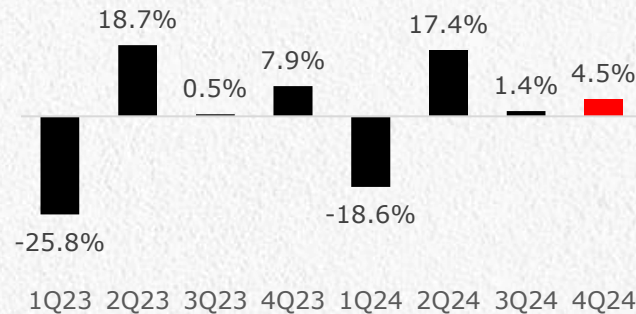
**MM MT**

We are the **cement market leader** in the country, with a **strong competitive advantage** to capture **growth opportunities** in infrastructure and housing

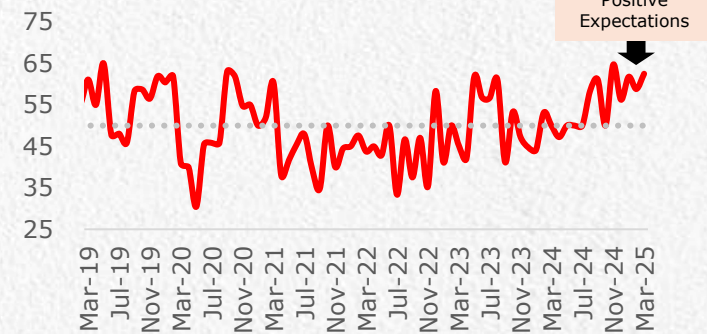
**Construction and Energy sectors  
(In PEN BN, as% of GDP)**



**Infrastructure investments  
(Quarterly % Var.)**



**12 Month Construction Sector  
Expectations Index**







## WITH A PIPELINE OF INFRASTRUCTURE PROJECTS IN THE CENTRAL REGION AROUND FOR OVER US\$ 9.3 BN



Project	Sector	USD MM
Longitudinal De La Sierra Section 4	Transport	1,582
Road Corridor Santa, Chuquicara Bridge,Tauca ,Sihuas Junction	Transport	706
Road Corridor: Las Vegas, Mazamari ,Tarma ,Jauja ,Huancayo	Transport	242
Road Corridor Zapallal – Ventanilla	Transport	211
Road Corridor: Cerro De Pasco,Huánuco ,Tingo María	Transport	151
Road Corridor: Carrizales,Pariacoto,Huaraz,Tourist Circuit	Transport	124
Road Corridor 7	Transport	102
Potable Water Supply for Lima (1st Phase)	Sanitation	476
Ancón Industrial Park	Real Estate	1,214
Artificial Peninsula for Urban Land and Nautical Infrastructure	Real Estate	767
New Panamerican Village	Real Estate	66
Antamina Replacement	Mining	1,604
Huancapeti Extension	Mining	345
Project Romina	Mining	150
Raura Replacement	Mining	76
New Central Military Hospital	Health	442
Hipólito Unanue National Hospital	Health	250
Electrical Projects of the Transmission Plan 2025-2034	Energy	231
Educational Infrastructure for Schools at Risk in Metropolitan Lima	Education	288
Construction and Maintenance of Schools in Ate and SJL	Education	139
Construction and Maintenance of Schools in Comas and SMP	Education	90
Construction and Maintenance of Schools in VMT	Education	69



## UNACEM PERU



### CONDORCOCHA

**Location:** Junin, 3950mts above sea level

**Clinker Capacity:** 1.9 MM mt

**Cement Capacity:** 2.8 MM mt

**Limestone Reserves:** 155 years

**Cement Dispatches LTM 1Q25:**  
1.8 MM mt



### ATOCONGO

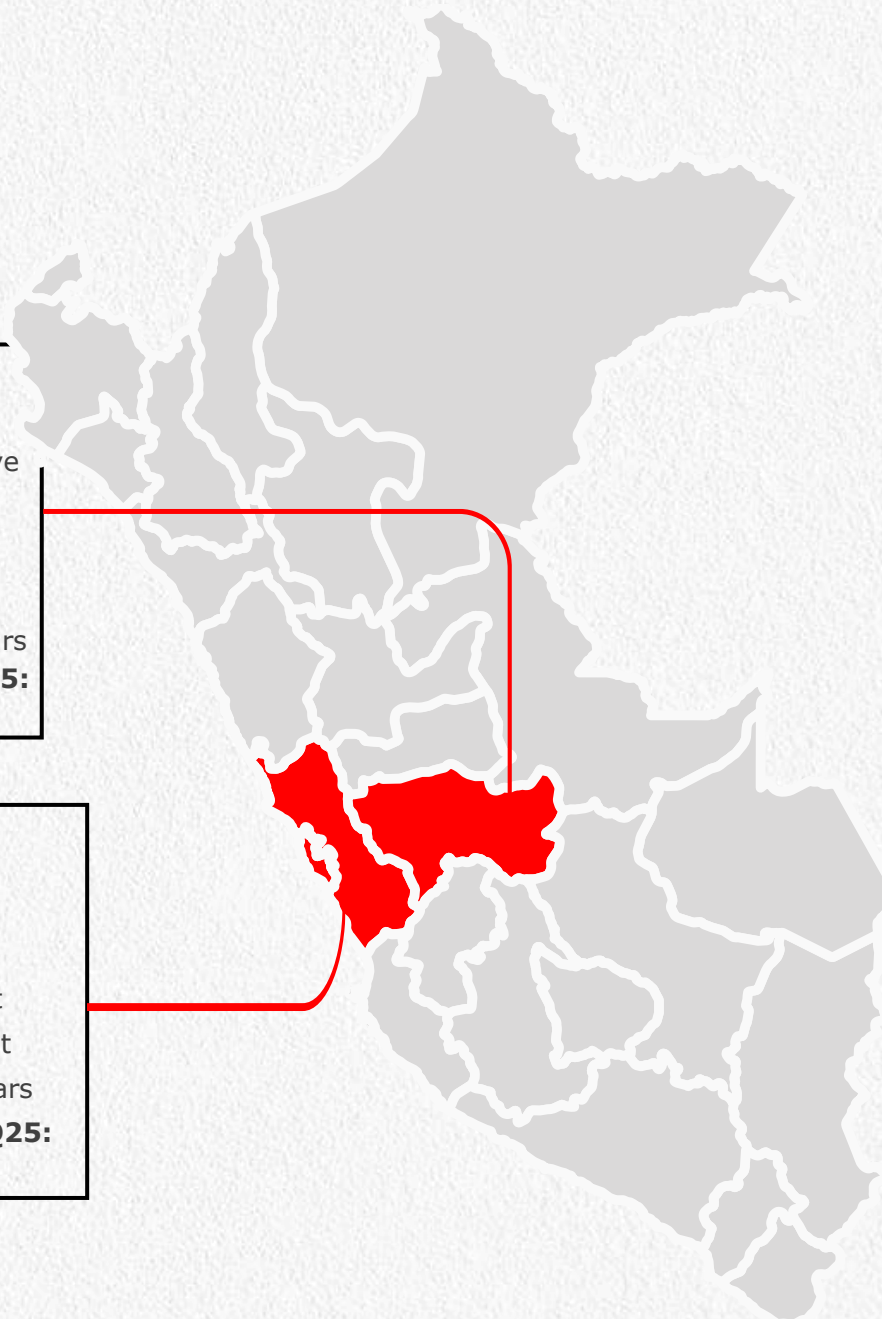
**Location:** Lima

**Clinker Capacity:** 4.8 MM mt

**Cement Capacity:** 5.5 MM mt

**Limestone Reserves:** 33 years

**Cement Dispatches LTM 1Q25:**  
3.8 MM mt



## CERTIFICATIONS

PROTECCIÓN  
**PBIP**





## IT OWNS STRATEGIC SUPPLEMENTARY ASSETS SUPPORT ITS SOLID PERFORMANCE



### CONCHAN TERMINAL

- **Operating since 1989**, the terminal services include transportation of raw materials and product (clinker and cement) exports for our operations and third parties



### UNDERGROUND CONVEYOR BELT

- Transports exports and imports of materials from Atocongo plant to Conchan terminal and back through **an 8.2 km pipe** conveyor belt
- **Belt is 95% underground**, minimizing socio-environmental impacts



### HYDROELECTRIC POWER PLANTS

- **Condorcocha plant is located 3,950 meters above sea level**, and owns three hydroelectric plants with a total capacity of 24.8 M



### THERMO POWER PLANT

- **Atocongo owns a thermal power plant** with a 41.8 MW of capacity. This plant is a back up during peak hours or in the event of failures in the national grid

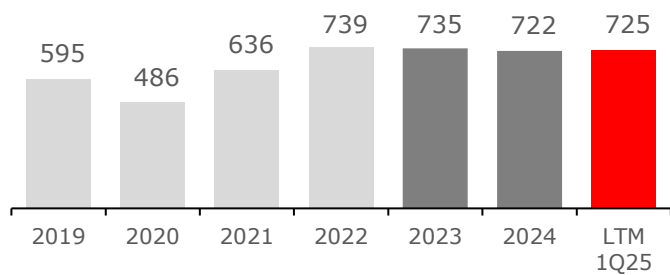


# UNACEM PERU



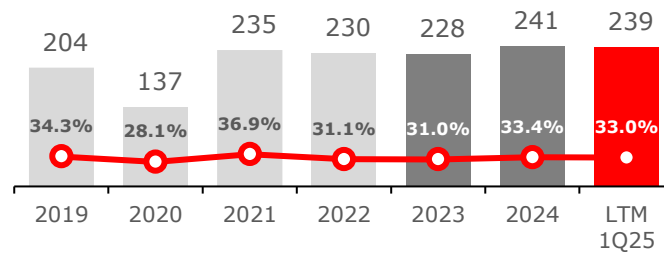
## Revenues

(in USD MM)



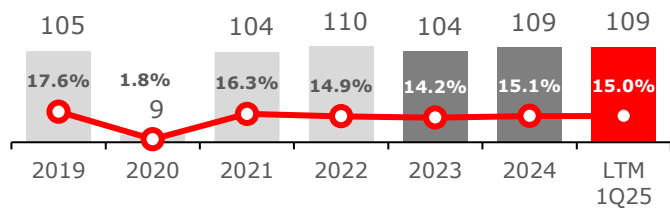
## EBITDA and EBITDA margin

(in USD MM, %)



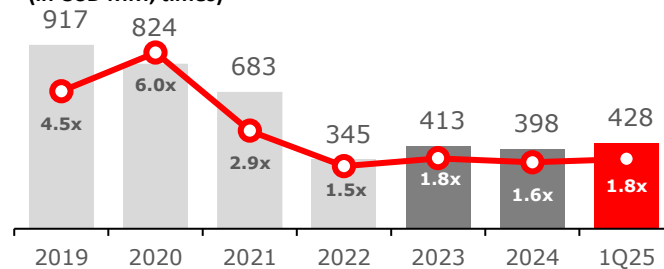
## Net Income and Net margin

(in USD MM, %)



## Net Debt and Leverage ratio

(in USD MM, times)





**UNACEM PERU IS THE  
MARKET LEADER IN THE  
COUNTRY, WITH +44%  
MARKET SHARE AT THE  
MOMENT, AND WITH AN  
AVERAGE OF 46.1%**



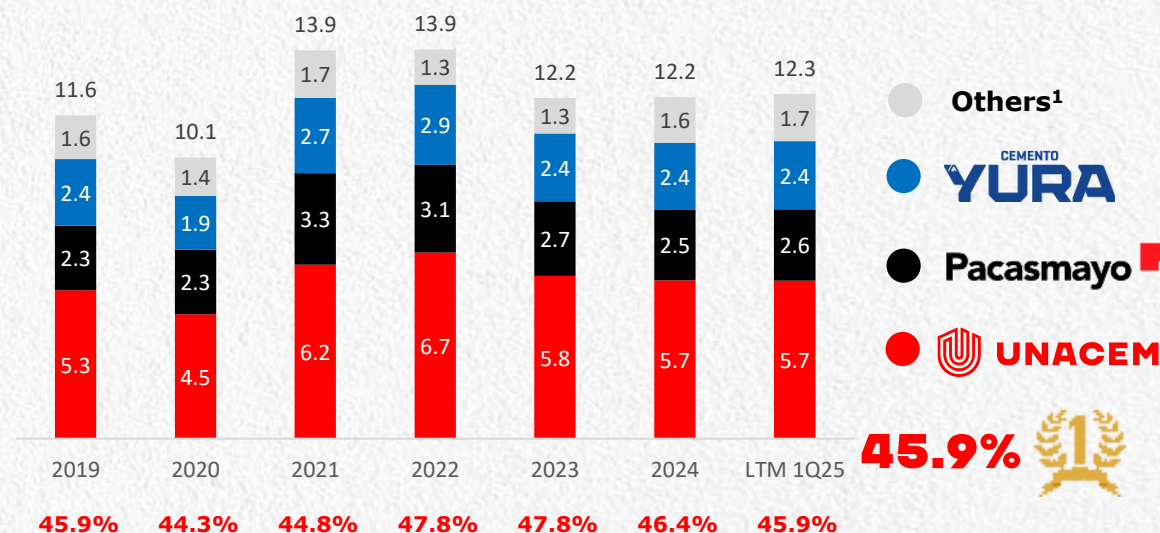
## MARKET SHARE

(IN MILLION MT OF CEMENT)

UNACEM has always been the market leader with an average market share of

**46.1%**

from 2019-LTM 1Q25



Source: BCRP, ASOCEM

1) Others include: Caliza Inka, CEMEX and others





**UNICON PERU**

**UNICON PERU**  
**UNICON PERU**  
**UNICON PERU**





## UNICON PERU



### UNICON

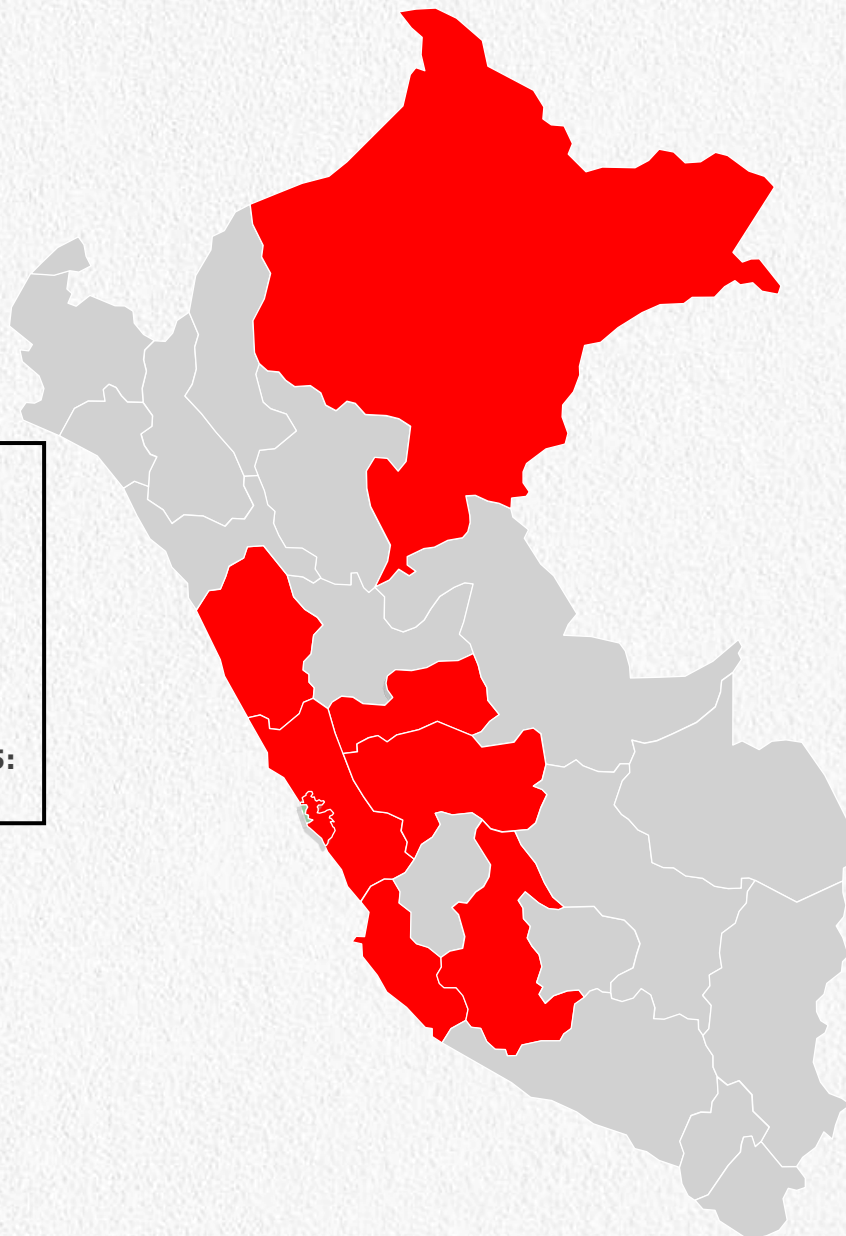
**Location:** Lima, Ica, Pasco, Junin,  
Ancash, Loreto, Ayacucho

**Plants:** 28

**Mixers:** 402

**Employees:** 2,072

**Ready mix dispatches LTM1Q25:**  
2.6 MM m3



### CERTIFICATIONS

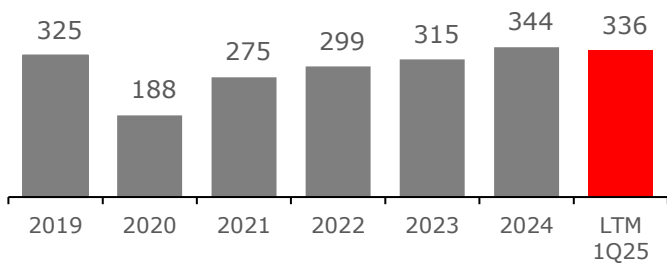




# UNICON PERU

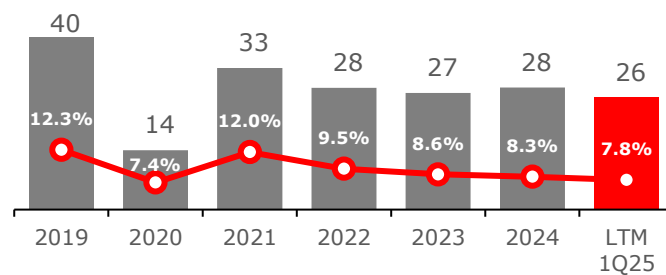
## Revenues

(in USD MM)



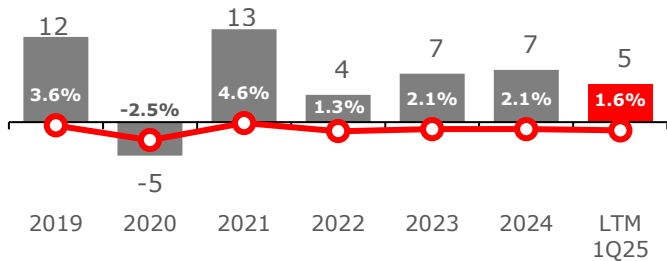
## EBITDA and EBITDA margin

(in USD MM, %)



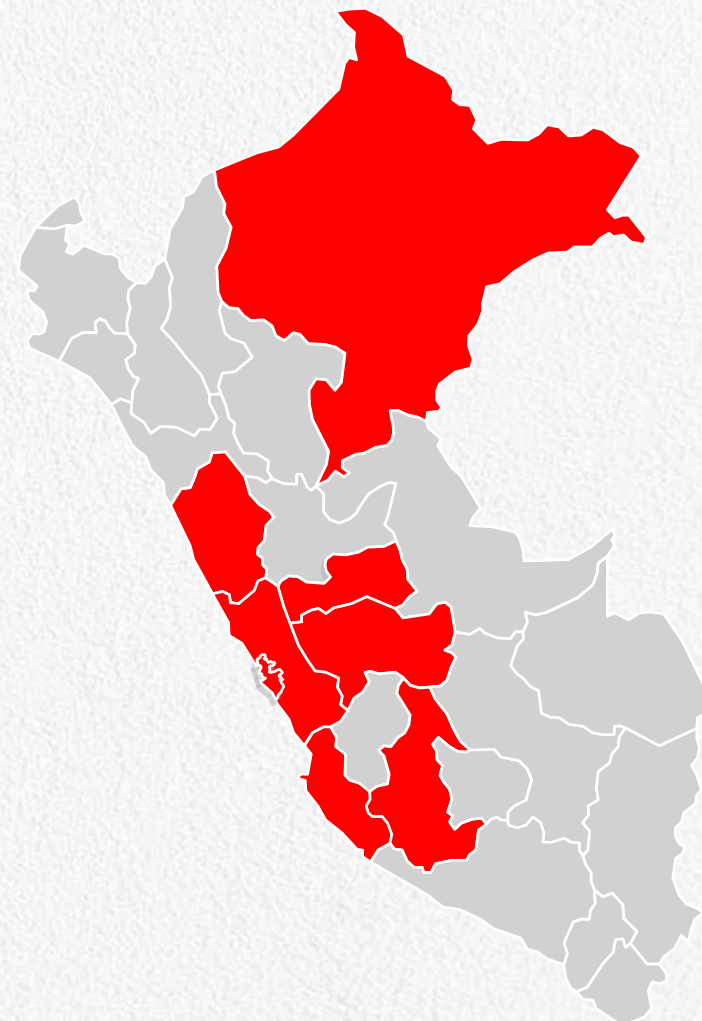
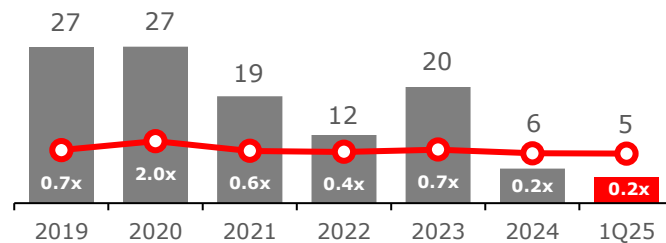
## Net Income and Net margin

(in USD MM, %)



## Net Debt and Leverage ratio

(in USD MM, times)





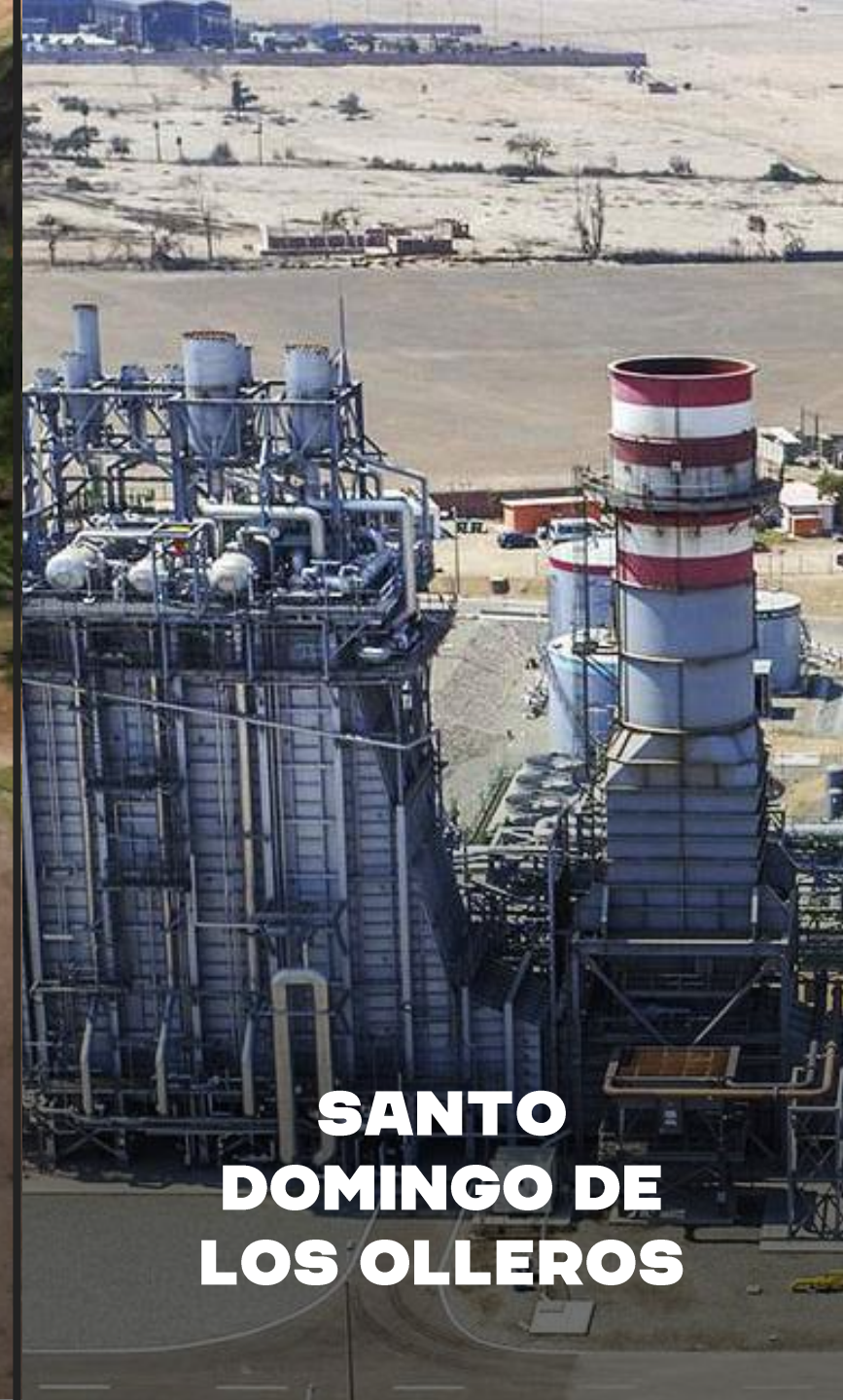


**CELEPSA**

CELEPSA  
CELEPSA  
CELEPSA









## CELEPSA / TERMOCHILCA



### EL PLATANAL

**Location:** Lima  
**Basin:** Cañete river  
**Power:** 227.1 MW



### SANTO DOMINGO DE LOS OLLEROS

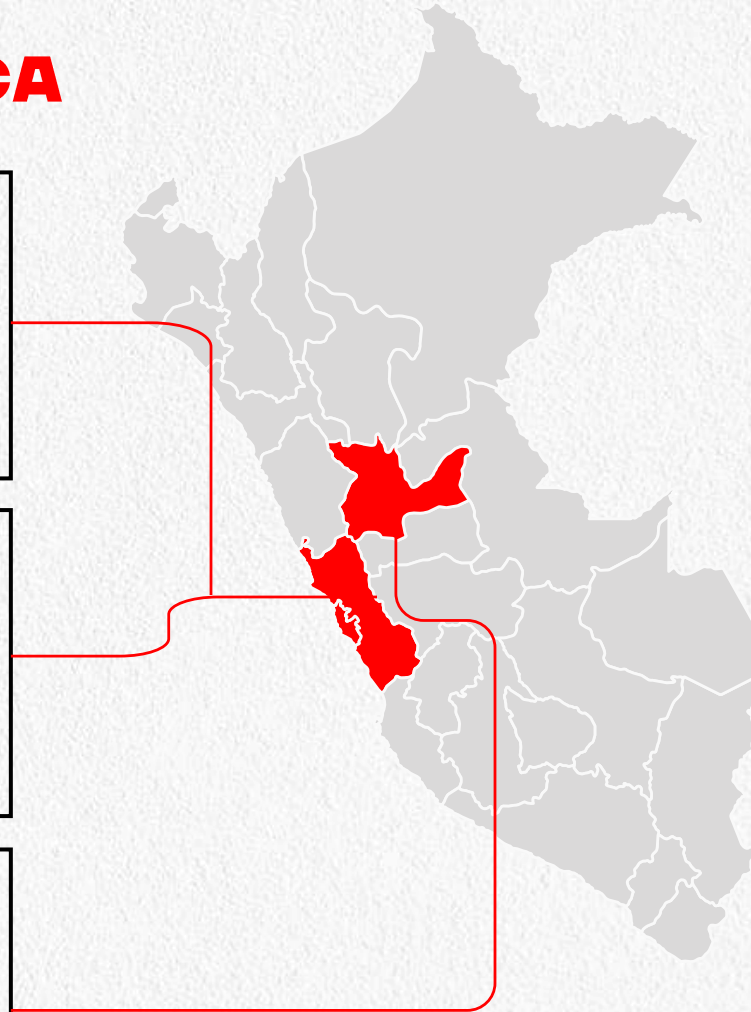
**Location:** Lima  
**Power:** 327 MW

- 198 MW open cycle
- 102 MW combined cycle



### MARAÑÓN

**Location:** Huánuco  
**Basin:** Marañón river  
**Power:** 19.9 MW



## OVERVIEW

- **Celepsa has a well diversified portfolio of customers** as 100% of its production is sold through PPAs, only 18% to UNACEM Peru
- **Celepsa** acquired **Termochilca** in 2023
- **Termochilca owns and operates the Santo Domingo de los Olleros** power plant, a 300 MW combined-cycle gas turbine, with access to Camisea's natural gas grid
- **44% of its production** is sold through PPAs

## VOLUMES

- **CELEPSA+CERE** volume sold LTM1Q25 2,684 GWH
- **TERMOCHILCA** volume sold LTM1Q25 1,453 GWH

## CERTIFICATIONS

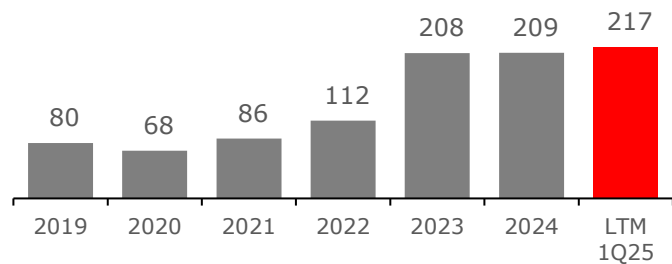




# CELEPSA/ TERMOCHILCA

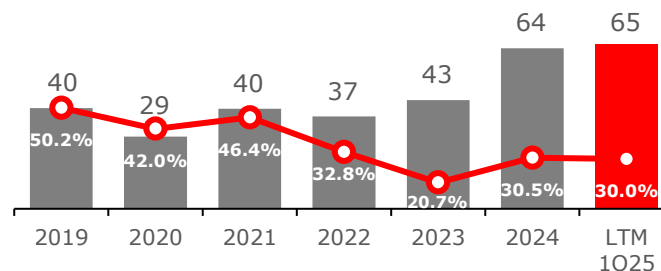
## Revenues

(in USD MM)



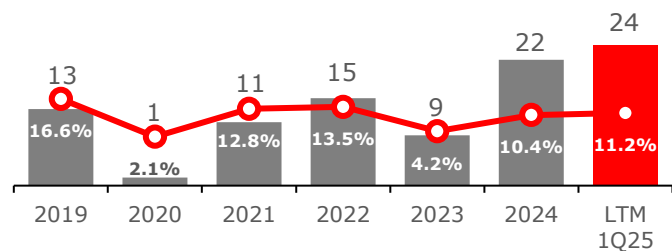
## EBITDA and EBITDA margin

(in USD MM, %)



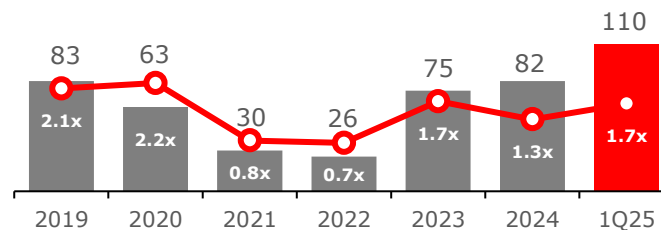
## Net Income and Net margin

(in USD MM, %)



## Net Debt and Leverage ratio

(in USD MM, times)







**UNACEM NORTH AMERICA**

**UNACEM NORTH AMERICA**  
**UNACEM NORTH AMERICA**  
**UNACEM NORTH AMERICA**





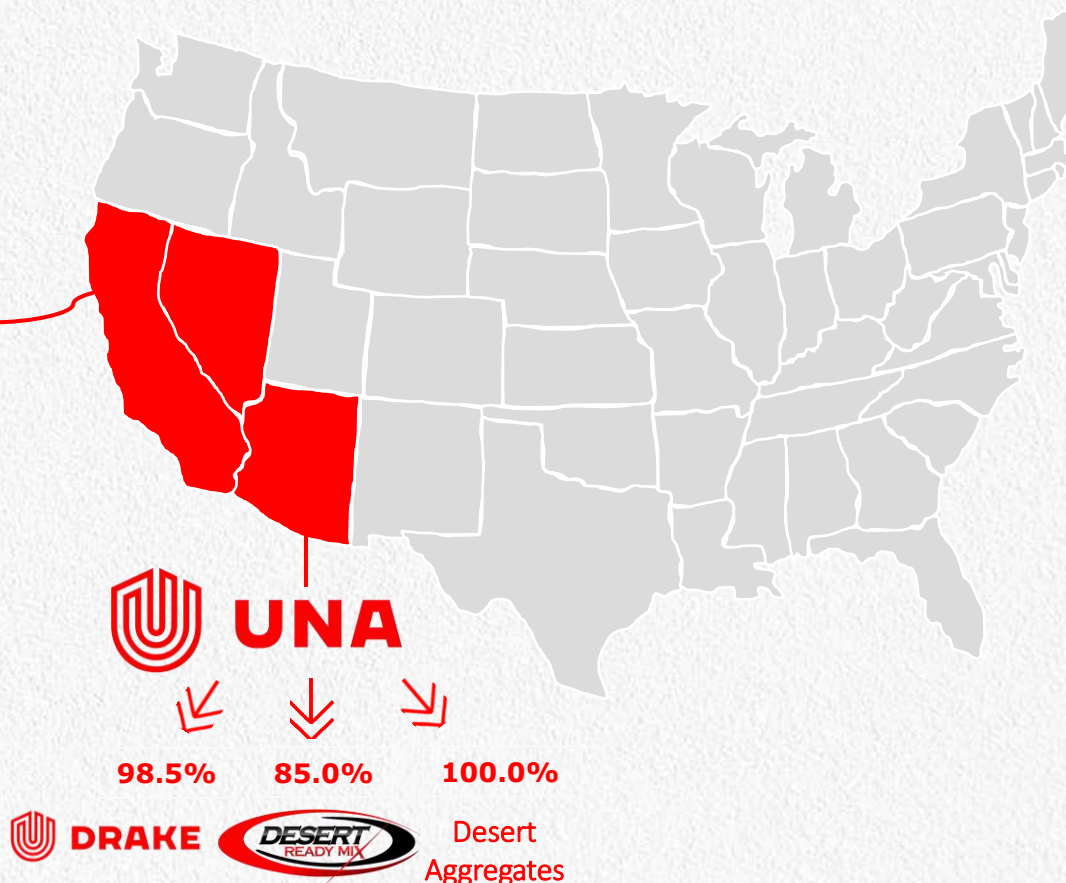


## UNACEM NORTH AMERICA



### TEHACHAPI

**Location:** California  
**Cement Capacity:** 0.9 MM mt  
**Cement Dispatches LTM1Q25:** 0.64 MM mt



### DRAKE CEMENT

**Location:** Arizona  
**Cement Capacity:** 1.0 MM mt  
**Cement Dispatches LTM1Q25:** 0.59 MM mt

## OVERVIEW

- **UNACEM North America is the holding of our operations in the US:** cement, ready-mix and aggregates
- **Drake Cement started as a greenfield project** in Arizona in 2007
- **In Oct23 UNACEM North America acquired Tehachapi Cement LLC** in California from Martin Marietta
- **Tehachapi holds a lease on Fontana Distribution terminal** and 86 train cars both of which strengthen their logistic capabilities
- **Desert Ready-Mix** covers the Arizona and Las Vegas markets with a capacity of 1.0 million m<sup>3</sup>

## VOLUMES

- **Ready mix dispatches LTM1Q25**  
**0.91 MM m<sup>3</sup>**
- **Aggregates dispatches LTM1Q25**  
**1.5 MM mt**

## CERTIFICATIONS

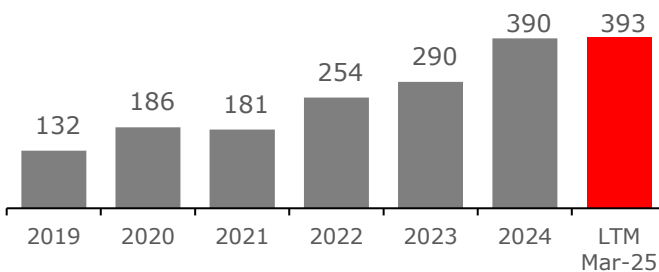




# UNACEM NORTH AMERICA

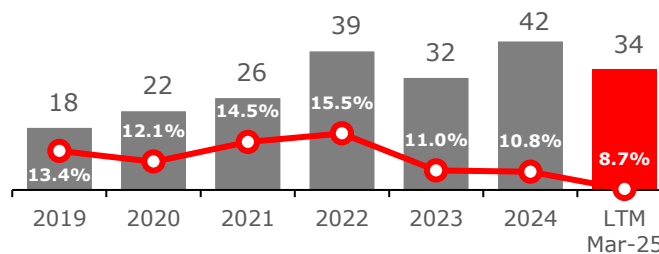
## Revenues

(in USD MM)



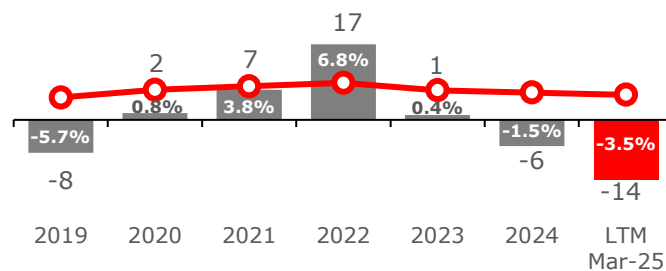
## EBITDA and EBITDA margin

(in USD MM, %)



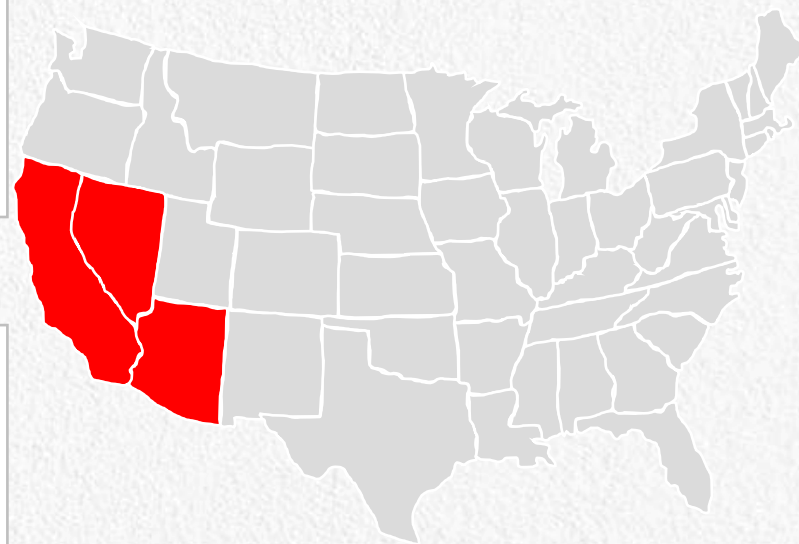
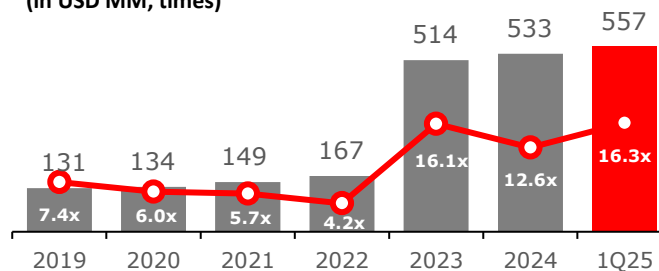
## Net Income and Net margin

(in USD MM, %)



## Net Debt and Leverage ratio

(in USD MM, times)







**UNACEM ECUADOR**

UNACEM ECUADOR  
UNACEM ECUADOR  
UNACEM ECUADOR







## UNACEM ECUADOR



↓ 100.0%

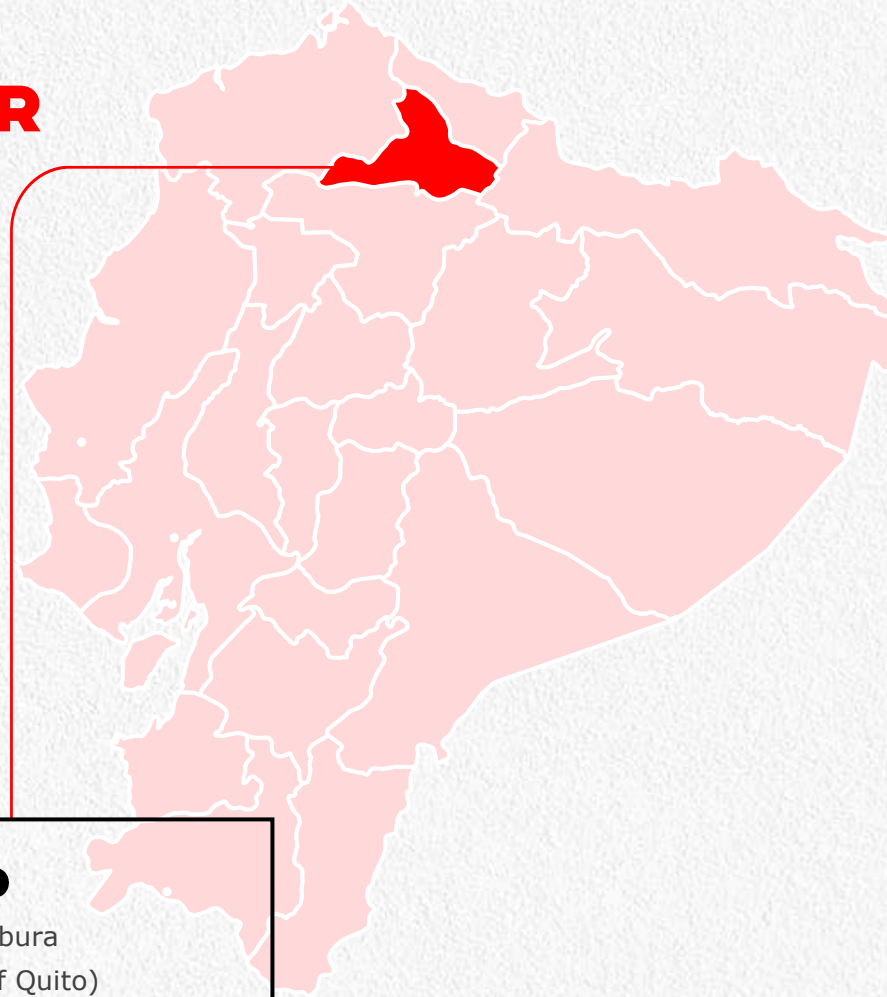
**Inversiones  
Imbabura S.A.**

↓ 98.9%



↓ 99.99%

**Cantylvol S.A.**



### OTAVALO

**Location:** Imbabura  
(100km North of Quito)

**Clinker Capacity:** 1.0 MM MT

**Cement Capacity:** 1.7 MM MT

**Cement Dispatches LTM1Q25:**  
1.2 MM mt

**Ready mix Dispatches  
LTM1Q25:** 0.2 MM mt

## CERTIFICATIONS

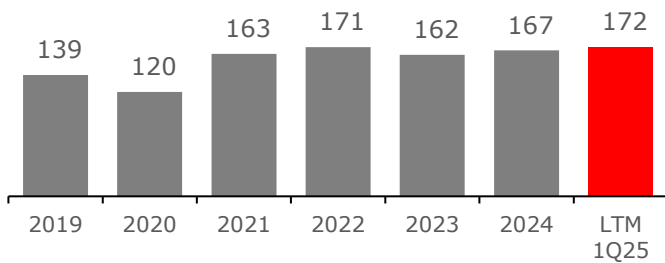




# UNACEM ECUADOR

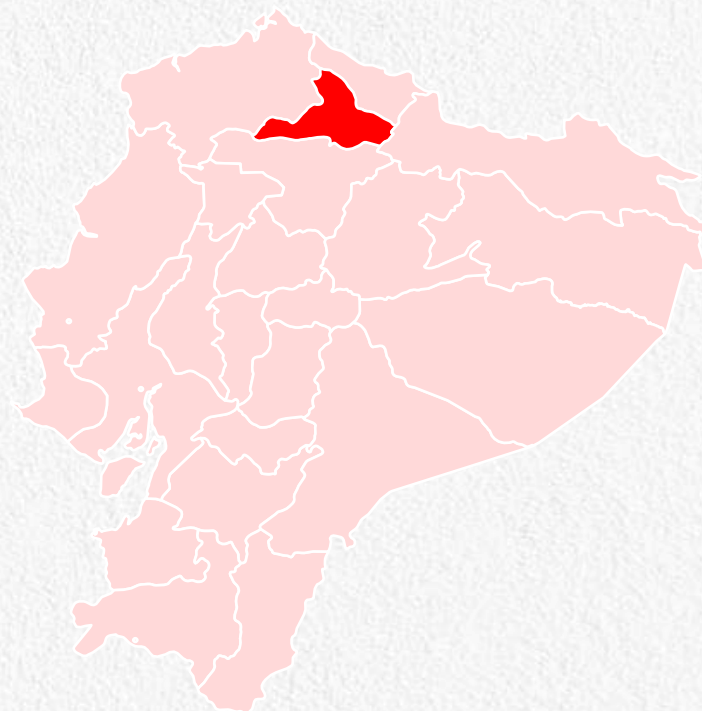
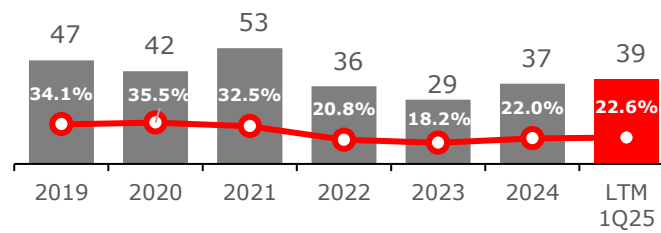
## Revenues

(in USD MM)



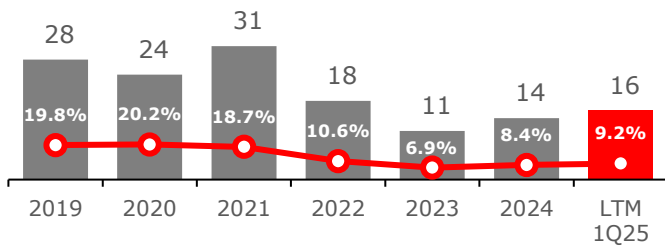
## EBITDA and EBITDA margin

(in USD MM, %)



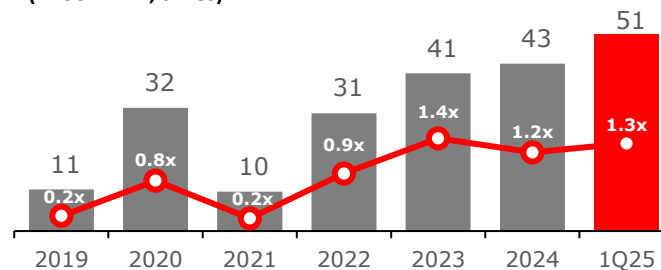
## Net Income and Net margin

(in USD MM, %)



## Net Debt and Leverage ratio

(in USD MM, times)







**CHILE: UNACEM UNICON PREANSA**

**UNACEM UNICON PREANSA**  
**UNACEM UNICON PREANSA**  
**UNACEM UNICON PREANSA**





# CHILE: UNACEM UNICON PREANSA



## SAN JUAN

**Location:** San Antonio, Valparaíso  
**Cement Capacity:** 0.3 MM mt



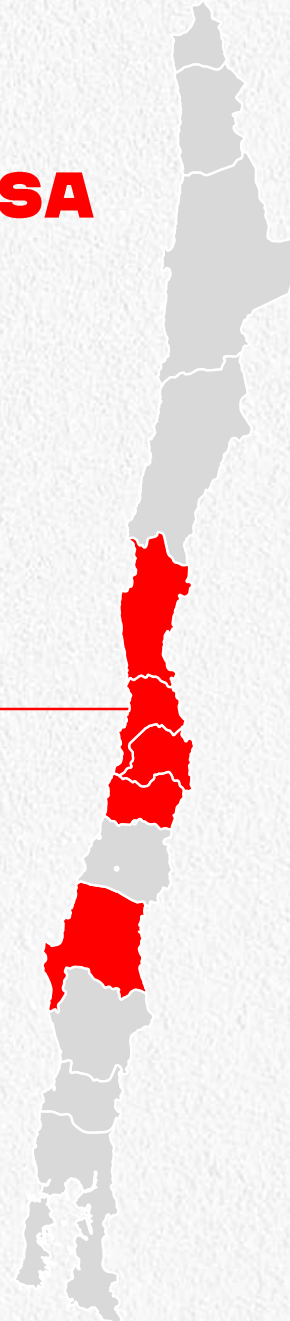
## SAN ANTONIO

**Location:** San Antonio, Valparaíso  
**Cement Capacity:** 0.3 MM mt



## UNICON

**Location:** Santiago, La Serena, Con Con, Rancagua, San Fernando, Chillan  
**Plants:** 10  
**Mixers:** 134



## OVERVIEW

- In 2018, UNICON acquired **Hormigones Independencia** in Chile
- By 2020 the board approved the acquisition of **Cementos La Unión** (300k t cement), today UNACEM Chile and MEL20 (currently part of UNICON Chile)
- At the end of 2021, UNACEM Chile acquired assets from **Cementos Bio Bio**, including a grinding facility (300k tm of cement) and pozzolan quarries
- In 2022, UNACEM Chile acquired **Conovia**, the first acquisition in the aggregates segment in the country, achieving full vertical integration
- In 2023, we bought out our partner at PREANSA Chile
- During 2024-2025, UNACEM Chile supplies cement and concrete to the emblematic project of the 1st phase of the new Line 7 of Santiago's subway

## VOLUMES

- **Cement Dispatches LTM1Q25:** 0.53 MMmt
- **Ready mix Dispatches LTM1Q25:** 0.85 MMm3

## CERTIFICATIONS

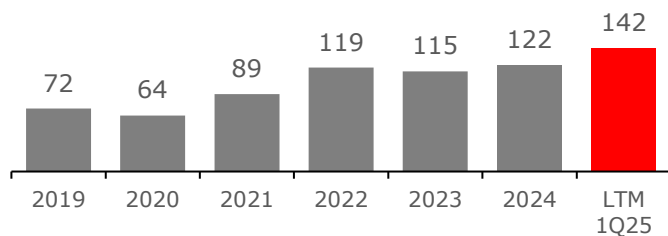




# CHILE: UNACEM UNICON PREANSA

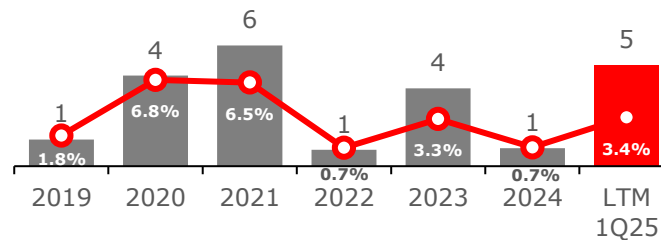
## Revenues

(in USD MM)



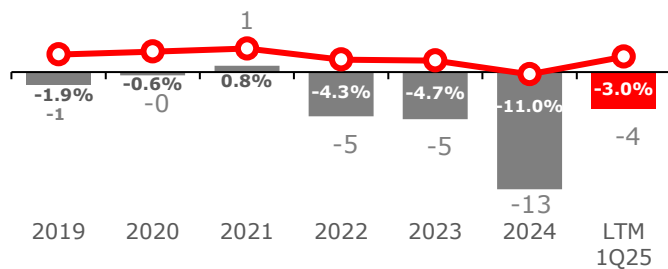
## EBITDA and EBITDA margin

(in USD MM, %)



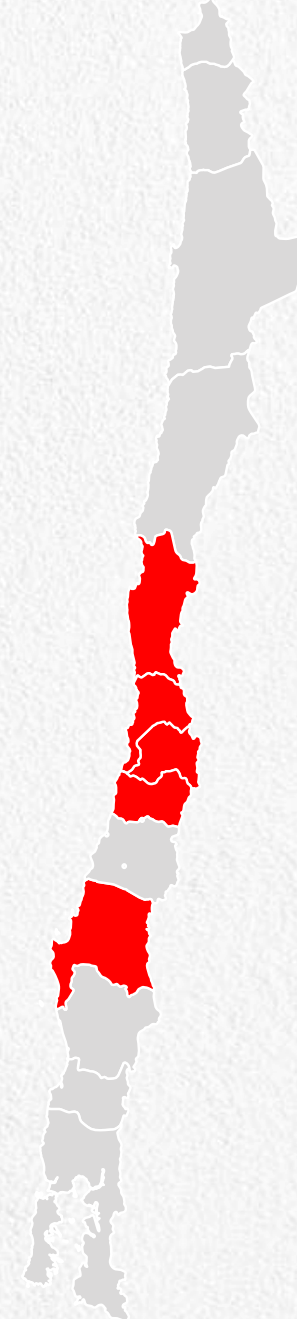
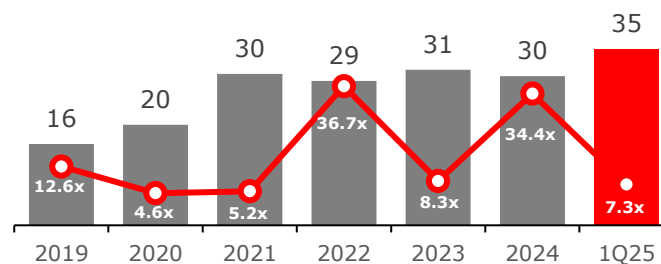
## Net Income and Net margin

(in USD MM, %)



## Net Debt and Leverage ratio

(in USD MM, times)







**GRUPO  
UNACEM**

**TOGETHER WE GROW TO BUILD A  
SUSTAINABLE WORLD**